

IMPORTANT NOTICE

NOT FOR DISTRIBUTION TO ANY PERSON LOCATED OR RESIDENT IN ANY JURISDICTION IN WHICH SUCH DISTRIBUTION IS UNLAWFUL.

Neither the attached Offer to Purchase (as it may be supplemented or amended from time to time, the “Offer to Purchase”) nor any other documents or materials relating to the Tender Offers (as defined in the Offer to Purchase) have been submitted to or will be submitted for approval or recognition to the Financial Services and Markets Authority (Autorité des services et marchés financiers / Autoriteit voor financiële diensten en markten) and, accordingly, the Tender Offers may not be made in Belgium by way of a public offering, as defined in Articles 3, §1, 1° and 6 of the Belgian Law of 1 April 2007 on public takeover bids (the “Belgian Takeover Law”) as amended or replaced from time to time. Accordingly, the Tender Offers may not be advertised and the Tender Offers will not be extended, and neither the Offer to Purchase nor any other documents or materials relating to the Tender Offers (including any memorandum, information circular, brochure or any similar documents) has been or shall be distributed or made available, directly or indirectly, to any person in Belgium other than to “qualified investors” within the meaning of Article 2(e) of Regulation (EU) 2017/1129 acting on their own account. The Offer to Purchase has been issued only for the personal use of the above qualified investors and exclusively for the purpose of the Tender Offers. Accordingly, the information contained in the Offer to Purchase may not be used for any other purpose or disclosed to any other person in Belgium.

IMPORTANT: You must read the following disclaimer before continuing. The following disclaimer applies to the Offer to Purchase and you are therefore required to read this disclaimer page carefully before accessing, reading or making any other use of the Offer to Purchase. By accessing, reading or making any other use of the Offer to Purchase, you agree (in addition to giving the representations below) to be bound by the following terms and conditions, including any modifications to them from time to time, each time you receive any information from Anheuser-Busch InBev SA/NV (“**AB InBev**” and the “**EUR Offeror**”), Anheuser-Busch Companies, LLC (“**ABC**” and a “**USD Offeror**”), and Anheuser-Busch InBev Worldwide Inc. (“**ABIWW**” and a “**USD Offeror**” and, together with AB InBev and ABC, the “**Offerors**”) and BofA Securities, Inc., Deutsche Bank Aktiengesellschaft, Deutsche Bank Securities Inc., J.P. Morgan SE, J.P. Morgan Securities LLC, Mizuho Securities Europe GmbH, Mizuho Securities USA LLC and SMBC Bank EU AG (together, the “**Lead Dealer Managers**” and, together with any additional dealer managers appointed by the Offerors, the “**Dealer Managers**”) and/or Global Bondholder Services Corporation (the “**Tender and Information Agent**”), as a result of such access. Capitalized terms used but not otherwise defined in this disclaimer shall have the meaning given to them in the Offer to Purchase.

THE OFFER TO PURCHASE MAY NOT BE FORWARDED TO ANY OTHER PERSON AND MAY NOT BE REPRODUCED IN ANY MANNER WHATSOEVER. ANY FORWARDING, DISTRIBUTION OR REPRODUCTION OF THE OFFER TO PURCHASE IN WHOLE OR IN PART IS UNAUTHORISED. FAILURE TO COMPLY WITH THESE REQUIREMENTS MAY RESULT IN A VIOLATION OF APPLICABLE LAWS.

Confirmation of your representation: In order to be eligible to view the Offer to Purchase or make an investment decision with respect to the Tender Offers (as defined below), you must be able to participate lawfully in one or more of the separate invitations by the Offerors to Holders of Notes (as defined below) to tender their Notes for purchase for cash (the “**Tender Offers**”) on the terms and subject to the conditions set out in the Offer to Purchase, including the offer and distribution restrictions set out therein (the “**Offer and Distribution Restrictions**”). The Offer to Purchase was made available to you at your request and by accessing the Offer to Purchase you shall be deemed to have represented to the Offerors, the Dealer Managers and the Tender and Information Agent that:

- (i) you are a Holder or a beneficial owner of the 2.700% Notes due 2026, the 2.125% Notes due 2027 and the 2.000% Notes due 2028 issued by AB InBev (the “**EUR Notes**”), the 3.650% Notes due 2026 issued by ABIWW and ABC, the 3.650% Notes due 2026 issued by ABIWW and ABC (144A / Reg S) or the 4.000% Notes due 2028 issued by ABIWW (the “**USD Notes**” and, together with the EUR Notes, the “**Notes**”);
- (ii) you are not a USD Sanctions Restricted Person, with respect to the Tender Offers for USD Notes, or a EUR Sanctions Restricted Person, with respect to the Tender Offers for EUR Notes (each as defined in

the Offer to Purchase), and you are a person to whom it is lawful to send (or make available) the attached Offer to Purchase or to make an invitation pursuant to the Tender Offers under all applicable laws, including the Offer and Distribution Restrictions; and

(iii) you consent to delivery of the Offer to Purchase to you by electronic transmission.

The Offer to Purchase has been made available to you in an electronic form. You are reminded that documents transmitted via this medium may be altered or changed during the process of transmission and consequently none of the Offerors, the Dealer Managers, the Tender and Information Agent or any person who controls, or any director, officer, employee, agent or affiliate of, any such person accepts any liability or responsibility whatsoever in respect of any difference between the Offer to Purchase distributed to you in electronic format and the hard copy version available to you on request from the Dealer Managers or the Tender and Information Agent.

The Offer to Purchase has been made available to you on the basis that you may not, nor are you authorized to, deliver or made available the Offer to Purchase to any other person or to reproduce the Offer to Purchase in any manner whatsoever.

Any materials relating to the Tender Offers do not constitute, and may not be used in connection with, any form of offer or solicitation in any place where such offers or solicitations are not permitted by law. In those jurisdictions where securities or other laws require any Tender Offers to be made by a licensed broker or dealer and any of the Dealer Managers or, where the context so requires, any of their respective affiliates is such a licensed broker or dealer in that jurisdiction, the Tender Offers shall be deemed to be made on behalf of the Offerors by such Dealer Manager or affiliate (as the case may be) in such jurisdiction (but only to any Holder that is a Relevant Holder (as defined in the Offer to Purchase)).

Nothing in this electronic transmission constitutes an offer to buy or the solicitation of an offer to sell securities in Belgium (other than to “qualified investors” within the meaning of Article 2(e) of Regulation (EU) 2017/1129 acting on their own account) or any other jurisdiction in which such offer or solicitation would be unlawful.

The distribution of the Offer to Purchase in certain jurisdictions may be restricted by law. Persons into whose possession the Offer to Purchase comes are required by the Offerors, the Dealer Managers and the Tender and Information Agent to inform themselves about, and to observe, any such restrictions.

You are responsible for protecting against viruses and other destructive items. Your use of this electronic communication is at your own risk. It is your responsibility to take precautions to ensure that this electronic communication is free from viruses and other items of a destructive nature.



**Anheuser-Busch InBev SA/NV
Anheuser-Busch InBev Worldwide Inc.
Anheuser-Busch Companies, LLC
OFFER TO PURCHASE FOR CASH**

THE OUTSTANDING NOTES LISTED BELOW SUBJECT TO THE OFFER CAP, THE ACCEPTANCE PRIORITY LEVELS AND THE CONDITIONS (INCLUDING THE FINANCING CONDITION) SET FORTH HEREIN

Notes Listed Below Up to the Offer Cap ^(a) of \$2,000,000,000

Title of Notes^(f)	ISIN / (if applicable) CUSIP	Outstanding Principal Amount	Maturity Date	Issuer and Offeror	Acceptance Priority Level^(b)	Reference Security / Interpolated Mid-Swap Rate^(c)	Fixed Spread (basis points)^(d)	Early Tender Payment (per \$1,000 or €1,000, as applicable)^(e)	Bloomberg Reference Page
3.650% Notes due 2026	US03522AAG58/ 03522AAG5 144A: US03522AAD28/ 03522AAD2 Reg S: USU00323AD40/ U00323AD4	\$2,254,500,000 ^(g)	February 1, 2026	Anheuser-Busch InBev Worldwide Inc. (“ ABIWW ”) and Anheuser-Busch Companies, LLC (“ ABC ”)	1	UST 4.625% due February 28, 2026	15	\$30	PX1
2.700% Notes due 2026	BE6265142099	€1,000,000,000	March 31, 2026	Anheuser-Busch InBev SA/NV (“ AB InBev ”)	2	2026 Interpolated Mid-Swap Rate	-7	€30	IRSB EU (Pricing Source: BGN)
2.125% Notes due 2027	BE6320934266	€1,000,000,000	December 2, 2027	AB InBev	3	2027 Interpolated Mid-Swap Rate	5	€30	IRSB EU (Pricing Source: BGN)
4.000% Notes due 2028	US035240AL43/035240AL4	\$2,500,000,000	April 13, 2028	ABIWW	4	UST 4.250% due February 28, 2029	30	\$30	PX1

2.000% Notes due 2028	BE6285455497	€3,000,000,000	March 17, 2028	AB InBev	5	2028 Interpolated Mid-Swap Rate	15	€30	IRSB EU (Pricing Source: BGN)
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- (a) The offers with respect to the 2.700% Notes due 2026, the 2.125% Notes due 2027 and the 2.000% Notes due 2028 issued by AB InBev (the “**EUR Notes**”), the 3.650% Notes due 2026 issued by ABIWW and ABC, the 3.650% Notes due 2026 issued by ABIWW and ABC (144A / Reg S) and the 4.000% Notes due 2028 issued by ABIWW (the “**USD Notes**” and, together with the EUR Notes, the “**Notes**”) are subject to an Offer Cap equal to an aggregate purchase price (excluding Accrued Interest (as defined below)) of up to \$2,000,000,000, subject to the terms and conditions described elsewhere in this Offer to Purchase.
- (b) We will accept Notes in the order of their respective Acceptance Priority Level specified in the table above (each, an “**Acceptance Priority Level**,” with “1” being the highest Acceptance Priority Level and “5” being the lowest Acceptance Priority Level), subject to the terms and conditions described elsewhere in this Offer to Purchase.
- (c) The applicable Reference Security will be used to calculate the applicable Total Consideration (as defined below) payable for each series of USD Notes, and the applicable Interpolated Mid-Swap Rate will be used to calculate the applicable Total Consideration payable for each series of EUR Notes. The Total Consideration payable pursuant to the Tender Offers will be calculated and determined as set forth in this Offer to Purchase.
- (d) The applicable Fixed Spread will be used to calculate the applicable Total Consideration (as defined below) payable for each series of Notes, which already includes the Early Tender Payment. The Total Consideration payable pursuant to the Tender Offers will be calculated and determined as set forth in this Offer to Purchase.
- (e) Payable in cash per each \$1,000 or €1,000 principal amount, as applicable, of the specified series of Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time and accepted for purchase. The Total Consideration, when calculated and determined in the manner set forth in this Offer to Purchase, already includes the Early Tender Payment.
- (f) The EUR Notes are fully and unconditionally guaranteed by ABC, ABIWW, Anheuser-Busch InBev Finance Inc., Brandbev S.à r.l., Brandbrew S.A. and Cobrew NV (the “**Guarantors**”). The USD Notes are fully and unconditionally guaranteed by AB InBev and certain of its direct and indirect subsidiaries.
- (g) The \$2,254,500,000 aggregate outstanding principal amount of 3.650% Notes due 2026 issued by ABIWW and ABC consists of (i) \$2,155,703,000 outstanding principal amount of 3.650% Notes due 2026 issued by ABIWW and ABC (US03522AAG58/03522AAG5) and (ii) \$98,797,000 outstanding principal amount of 3.650% Notes due 2026 issued by ABIWW and ABC (144A: US03522AAD28/03522AAD2 & Reg S: USU00323AD40/U00323AD4).

The Tender Offers will expire at 5:00 p.m., New York City time, on Wednesday, April 17, 2024, unless extended or earlier terminated (such time and date, as the same may be extended, the “Expiration Time”). Holders who tender their Notes may withdraw such Notes at any time prior to the Withdrawal Deadline (as specified herein). To receive the Total Consideration (as defined below), which includes an early tender payment of (i) €30 per €1,000 principal amount of such EUR Notes accepted for purchase and (ii) \$30 per \$1,000 principal amount of such USD Notes accepted for purchase, pursuant to the Tender Offers (the “Early Tender Payment”), Holders must validly tender and not validly withdraw their Notes prior to 5:00 p.m., New York City time, on Tuesday, April 2, 2024, unless extended (such time, as the same may be extended, the “Early Tender Time” and the “Withdrawal Deadline”). Holders who validly tender their Notes after the Early Tender Time but at or prior to the Expiration Time will be eligible to receive only the Tender Offer Consideration (as defined below), which is an amount equal to the Total Consideration minus the Early Tender Payment.

Anheuser-Busch InBev Worldwide Inc., a Delaware corporation (“**ABIWW**” and a “**USD Offeror**”), Anheuser-Busch Companies, LLC, a Delaware limited liability company (“**ABC**” and a “**USD Offeror**” and, together with ABIWW, the “**USD Offerors**”) and Anheuser-Busch InBev SA/NV, a Belgian public limited liability company (“**AB InBev**,” the “**EUR Offeror**” and, together with the USD Offerors, “**we**,” “**us**” and the “**Offerors**”) each hereby offers to purchase for cash its debt securities listed in the table above (collectively, the “**Notes**”) from each Holder of Notes (as defined below) in an aggregate purchase price (excluding Accrued Interest (as defined below)) of up to \$2,000,000,000 (which, subject to applicable law, may be increased or decreased in the sole discretion of the Offerors (such amount, as the same may be increased or decreased, the “**Offer Cap**”)), upon the terms and subject to the satisfaction or waiver of the Financing Condition (as defined below) and the other conditions set forth in this Offer to Purchase. Notwithstanding anything to the contrary contained herein, if the aggregate purchase price for the Notes validly tendered prior to the Early Tender Time exceeds the Offer Cap, subject to the Financing Condition (as defined below) the Offerors intend (but are not obligated) to increase the Offer Cap by some or all of the amount of such excess, provided it will not be increased by more than \$500,000,000 to a maximum amount of \$2,500,000,000.

The Offerors are offering to accept for purchase validly tendered Notes using a waterfall structure under which they will accept the Notes in order of their respective Acceptance Priority Levels (as specified in the table above). If at the Early Tender Time, the aggregate purchase price of Notes validly tendered and not validly withdrawn by registered Holders of Notes (each a “**Holder**” and, collectively, the “**Holders**”) would result in the Tender Offers exceeding the Offer Cap, the Offerors will not accept any Notes validly tendered by Holders after the Early Tender Time, unless the Offerors increase the Offer Cap. Acceptance of Notes tendered pursuant to the Tender Offers may be subject to proration, as described below.

The consummation of each Tender Offer is subject to, and conditioned upon, the satisfaction or waiver, where permitted, of the Financing Condition (as defined below) and other conditions discussed under “*The Tender Offers – Conditions of the Tender Offers*.” All conditions to the Tender Offers must be satisfied or, where permitted, waived, at or prior to the Expiration Time.

This Offer to Purchase should be read carefully before a decision is made with respect to the Tender Offers. You should in particular consider the factors set forth under “Certain Considerations” beginning on page 13 of this Offer to Purchase before you decide whether to participate in the Tender Offers.

The Lead Dealer Managers for the Tender Offers

(in respect of the Tender Offers as made to Relevant Holders (as defined below) only) are:

BofA Securities

**Deutsche Bank
Securities**

J.P. Morgan

Mizuho

SMBC

March 19, 2024

Each Offeror will only accept for purchase and pay for such Notes in the Tender Offers subject to the satisfaction or waiver of the conditions including the Financing Condition (as defined herein) described in “*Conditions of the Tender Offers*”.

The “**Total Consideration**” per \$1,000 or €1,000 principal amount of Notes, as applicable, of each series validly tendered and not validly withdrawn and accepted for purchase pursuant to the Tender Offers will be determined in the manner described in this Offer to Purchase by reference to the sum of the applicable fixed spread (the “**Fixed Spread**”) specified on the front cover of this Offer to Purchase and the applicable yield (the “**Reference Yield**”) based on (i) for each series of USD Notes, the bid side price of the applicable reference security (each a “**Reference Security**”) specified on the front cover of this Offer to Purchase and (ii) for each series of EUR Notes, the applicable Interpolated Mid-Swap Rate (as defined below), in each case, as calculated by the Dealer Managers for each series of Notes at or around 9:00 a.m., New York City time (2:00 p.m., London time), on April 3, 2024, in accordance with standard market practice (such time and date, as the same may be extended, the “**Price Determination Time**”), subject to certain exceptions set forth herein. The “**Tender Offer Consideration**” will equal the Total Consideration minus the Early Tender Payment. Annex A hereto sets forth the formulae for determining the Total Consideration in respect of each of the USD Notes and the EUR Notes.

Holders of Notes that are validly tendered and not validly withdrawn on or prior to 5:00 p.m., New York City time, on April 2, 2024 (the “**Early Tender Time**”) and accepted for purchase will receive the applicable Total Consideration, which already includes the Early Tender Payment set forth in the table on the cover page of this Offer to Purchase. Holders of Notes that are validly tendered following the Early Tender Time, but at or prior to the Expiration Time, and accepted for purchase (if any) will receive only the Tender Offer Consideration.

In addition to the Tender Offer Consideration or the Total Consideration, as applicable, all Holders of Notes accepted for purchase will also receive accrued and unpaid interest, rounded to the nearest cent (with half a cent rounded upwards) on such \$1,000 or €1,000 principal amount of their Notes, as applicable, accepted for purchase, from the last interest payment date up to, but not including, the Settlement Date (as defined below), as applicable (the “**Accrued Interest**”). For the avoidance of doubt, the Accrued Interest payable pursuant to the Tender Offers is excluded from the Offer Cap.

The principal amount of each series of Notes that is purchased in the Tender Offers will be determined in accordance with the acceptance priority levels noted on the front cover hereof (the “**Acceptance Priority Levels**”), with Acceptance Priority Level 1 being the highest and Acceptance Priority Level 5 being the lowest. However, all Notes tendered prior to or at the Early Tender Time will have priority over Notes tendered after the Early Tender Time, regardless of the Acceptance Priority Levels. Any Notes validly tendered and not validly withdrawn in the Tender Offers and accepted for purchase will be accepted for purchase by the Offerors based on the Offer Cap, the Acceptance Priority Levels and the priority set forth in the preceding sentence and may be subject to proration, each as more fully described below.

If, as of the Expiration Time, all conditions have been or are concurrently satisfied or waived by us including the Financing Condition, the “**Settlement Date**” will be promptly after the Expiration Time (and is expected to be the third business day immediately following the Expiration Time), and will apply to all Notes validly tendered, subject to the Acceptance Priority Levels and the Offer Cap, prior to the Expiration Time, other than any Notes validly withdrawn prior to the Withdrawal Deadline.

In addition, “aggregate purchase price” refers to the aggregate price to be paid by the Offerors in repurchasing any of the series of Notes eligible for the Tender Offers, excluding Accrued Interest.

If the purchase of Notes validly tendered and not validly withdrawn by Holders would, if such Notes were accepted for purchase in full, result in an aggregate purchase price greater than the Offer Cap, then the Tender Offers will be oversubscribed and if the Offerors accept Notes in the Tender Offers, any Notes accepted for purchase in the lowest Acceptance Priority Level in which Notes are accepted for purchase will be accepted for tender on a prorated basis (as described below). See “*The Tender Offers—Offer Cap*” and “*The Tender Offers—Priority of Acceptance and Proration*” for more information on the possible proration relating to such Notes. If the Offer Cap is reached at the Early Tender Time, then no Notes tendered after the Early Tender Time will be purchased pursuant to the Tender Offers, unless the Offerors increase the Offer Cap. Notwithstanding anything to the contrary contained herein, if the aggregate purchase price for the Notes validly tendered prior to the Early Tender Time exceeds the Offer Cap, subject to the Financing Condition the Offerors intend (but are not obligated) to increase the Offer Cap by some or all of the amount of such excess, provided it will not be increased by more than \$500,000,000 to a maximum amount of \$2,500,000,000.

Any questions or requests for assistance concerning the Tender Offers should be directed by Relevant Holders (as defined below) to BofA Securities, Inc. (“**BofA Securities**”), Deutsche Bank Aktiengesellschaft and

Deutsche Bank Securities Inc. (collectively, “**Deutsche Bank**”), J.P. Morgan SE and J.P. Morgan Securities LLC (collectively, “**J.P. Morgan**”), Mizuho Securities Europe GmbH and Mizuho Securities USA LLC (collectively, “**Mizuho**”) and SMBC Bank EU AG (“**SMBC**”) (together, the “**Lead Dealer Managers**” and, together with any additional dealer managers appointed by the Offerors, the “**Dealer Managers**”) at the addresses and telephone numbers set forth on the back cover of this Offer to Purchase. Requests for additional copies of this Offer to Purchase or any other documents relating to the Tender Offers, or questions or requests for assistance from Holders that are not Relevant Holders, should be directed to Global Bondholder Services Corporation (the “**Tender and Information Agent**”) at the address and telephone numbers set forth on the back cover of this Offer to Purchase. Beneficial owners also may contact their broker, dealer, commercial bank, trust company or other nominee (each, a “**Custodian**”) for assistance concerning the Tender Offers.

None of the Dealer Managers (nor any of their respective directors, officers, employees, agents or affiliates) has any role in relation to any part of the Tender Offers made to Holders that are not Relevant Holders, where “**Relevant Holders**” means:

- (i) a Holder of the USD Notes; or
- (ii) a Holder of EUR Notes that is:
 - (a) if resident or located in a member state of the European Union (the “**EU**”), an “eligible counterparty” or a “professional client”, each as defined in Directive No. 2014/65/EU on markets in financial instruments (as amended from time to time);
 - (b) if resident or located in the UK, an “eligible counterparty”, as defined in the FCA Handbook Conduct of Business Sourcebook, or a “professional client” as defined in point (8) of Article 2(1) of Regulation (EU) No. 600/2014 as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018; or
 - (c) if resident or located in a jurisdiction outside of the EU and the UK, an institutional holder under applicable local law and not a retail holder.

NONE OF THE OFFERORS, THE GUARANTORS, THE DEALER MANAGERS, THE TENDER AND INFORMATION AGENT OR THE TRUSTEE MAKES ANY RECOMMENDATION IN CONNECTION WITH THE TENDER OFFERS.

THE OFFER DOCUMENTS HAVE NOT BEEN FILED WITH OR REVIEWED BY ANY U.S. FEDERAL OR STATE OR ANY FOREIGN SECURITIES COMMISSION OR REGULATORY AUTHORITY, NOR HAS ANY SUCH COMMISSION OR AUTHORITY PASSED UPON THE ACCURACY OR ADEQUACY OF THE OFFER DOCUMENTS. ANY REPRESENTATION TO THE CONTRARY IS UNLAWFUL AND MAY BE A CRIMINAL OFFENSE.

In the event that the Tender Offers are terminated, withdrawn or otherwise not consummated, none of the Total Consideration, the Tender Offer Consideration or the Accrued Interest will become payable. In any such event, such Notes previously tendered pursuant to the Tender Offers will be promptly returned to the tendering Holders or unblocked in the relevant direct participants’ clearing system accounts, as applicable.

Tenders of Notes pursuant to the Tender Offers may be validly withdrawn at any time before the Withdrawal Deadline. Tendered Notes may be validly withdrawn by following the procedures described herein under the captions “*Withdrawal of Tenders.*”

Notwithstanding any other provision of the Tender Offers, the Offerors’ acceptance of validly executed, delivered and not validly withdrawn tendered Notes pursuant to the Tender Offers and payment of the consideration with respect thereto (including, for the avoidance of doubt, the Early Tender Payment) are subject to the satisfaction or waiver of a number of conditions, including the Financing Condition. The Offerors reserve the right to waive any and all conditions of the Tender Offers.

Subject to applicable law, the Offerors expressly reserve the right, in their sole discretion, to (i) terminate the Tender Offers prior to the Expiration Time or the Early Tender Time and not accept for purchase any Notes not theretofore accepted for purchase in the Tender Offers, (ii) waive prior to the Expiration Time or the Early Tender Time any and all of the conditions of the Tender Offers, (iii) extend the Expiration Time or the Early Tender Time with respect to the Tender Offers, (iv) increase or decrease the Offer Cap or (v) amend the other terms of the Tender

Offers. The foregoing rights are in addition to the Offerors' right to delay acceptance for purchase of Notes tendered under the Tender Offers or the payment for Notes accepted for purchase in order to comply with any applicable law, subject to Rule 14e-1(c) under the Securities Exchange Act of 1934, as amended (the "**Exchange Act**"), which requires that an offeror pay the consideration offered or return the securities deposited by or on behalf of the Holders thereof promptly after the termination or withdrawal of a tender offer.

The Offerors intend to cause, on or any time after the Settlement Date, such Notes that have been accepted for purchase pursuant to the Tender Offers to be cancelled.

From time to time after the Expiration Time or termination of the Tender Offers, the Offerors or their affiliates may acquire any Notes that are not tendered pursuant to the Tender Offers through open market purchases, privately negotiated transactions, tender offers, exchange offers or otherwise, upon such terms and at such prices as the Offerors may determine, which may be more or less than the prices to be paid pursuant to the Tender Offers and could be for cash or other consideration. Furthermore, the Offerors may redeem Notes pursuant to their terms. There can be no assurance as to which, if any, of these alternatives or combinations thereof the Offerors or their affiliates may choose to pursue.

See "*Certain Considerations*", "*Certain United States Federal Income Tax Considerations*" for a discussion of certain factors that should be considered in evaluating the Tender Offers.

This Offer to Purchase does not constitute an offer to purchase Notes in any jurisdiction in which, or to or from any person to or from whom, it is unlawful to make such offer under applicable securities or "blue sky" laws. The delivery of this Offer to Purchase shall not under any circumstances create any implication that the information contained herein or incorporated herein by reference is correct as of any time subsequent to the date hereof or, in the case of information incorporated herein by reference, subsequent to the date thereof, or that there has been no change in the information set forth herein or incorporated herein by reference or in any attachments hereto or in the affairs of the Offerors, AB InBev or any of their affiliates since the date hereof.

OFFER AND DISTRIBUTION RESTRICTIONS

This Offer to Purchase does not constitute an invitation to participate in the Tender Offers in any jurisdiction in which, or to any person to or from whom, it is unlawful to make such invitation or for there to be such participation under applicable securities laws. The distribution of this Offer to Purchase in certain jurisdictions may be restricted by law. Persons into whose possession this Offer to Purchase comes are required by each of the Offerors, the Guarantors, the Dealer Managers and the Tender and Information Agent to inform themselves about, and to observe, any such restrictions.

United Kingdom. The communication of this Offer to Purchase and any other documents or materials relating to the Tender Offers is not being made by and such documents and/or materials have not been approved by an “authorised person” for the purposes of section 21 of the Financial Services and Markets Act 2000 (the “**FSMA**”). Accordingly, such documents and/or materials are not being distributed to, and must not be passed on to, the general public in the United Kingdom. The communication of such documents and/or materials is exempt from the restriction on financial promotions under section 21(1) of the FSMA on the basis that it is only directed at and may only be communicated to: (1) persons who are outside of the United Kingdom; (2) investment professionals falling within the definition contained in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the “**Order**”); (3) those persons who are existing members or creditors of the Offerors or other persons falling within Article 43(2) of the Order; or (4) any other persons to whom such documents and/or materials may lawfully be communicated in accordance with the Order (all such persons together being referred to as “**relevant persons**”). This Offer to Purchase and any other documents or materials relating to the Tender Offers are only available to relevant persons. Any person who is not a relevant person should not act or rely on this document or any of its contents.

France. The Tender Offers are not being made, directly or indirectly, in the Republic of France (other than to qualified investors as described below). This Offer to Purchase and any other document or material relating to the Tender Offers have only been, and shall only be, distributed in the Republic of France to qualified investors as defined in Article 2(e) of Regulation (EU) 2017/1129 (the “**Prospectus Regulation**”). Neither this Offer to Purchase nor any other documents or materials relating to the Tender Offers have been or will be submitted for clearance to the *Autorité des marchés financiers*.

Italy. None of the Tender Offers, this Offer to Purchase or any other documents or materials relating to the Tender Offers have been or will be submitted to the clearance procedure of the *Commissione Nazionale per le Società e la Borsa* (“**CONSOB**”) pursuant to applicable Italian laws and regulations. The Tender Offers are being carried out in the Republic of Italy (“**Italy**”) as exempted offers pursuant to article 101-bis, paragraph 3-bis of the Legislative Decree No. 58 of February 24, 1998, as amended (the “**Financial Services Act**”) and article 35-bis, paragraph 4 of CONSOB Regulation No. 11971 of May 14, 1999, as amended. Holders or beneficial owners of the Notes that are resident or located in Italy can tender their Notes for purchase through authorized persons (such as investment firms, banks or financial intermediaries permitted to conduct such activities in Italy in accordance with the Financial Services Act, CONSOB Regulation No. 20307 of February 15, 2018, as amended, and Legislative Decree No. 385 of September 1, 1993, as amended) and in compliance with any other applicable laws and regulations and with any requirements imposed by CONSOB or any other Italian authority. Each intermediary must comply with applicable laws and regulations concerning information duties *vis-à-vis* its clients in connection with the Notes or this Offer to Purchase.

Belgium. Neither this Offer to Purchase nor any other documents or materials relating to the Tender Offers have been, or will be, submitted or notified to, or approved or recognized by, the Belgian Financial Services and Markets Authority (“*Autorité des services et marchés financiers*”/“*Autoriteit voor Financiële Diensten en Markten*”). The Tender Offers are not being made in Belgium by way of a public offering within the meaning of Articles 3, §1, 1° and 6, §1 of the Belgian Law of April 1, 2007 on public takeover bids (“*loi relative aux offres publiques d’acquisition*”/“*wet op de openbare overnamebiedingen*”), as amended or replaced from time to time. Accordingly, the Tender Offers may not be, and are not being, advertised and the Tender Offers will not be extended and this Offer to Purchase and any other documents or materials relating to the Tender Offers (including any memorandum, information circular, brochure or any similar documents) may not, have not, and will not, be distributed or made available, directly or indirectly, to any person in Belgium other than to “qualified investors” (“*investisseur qualifié*”/“*gekwalificeerde belegger*”) within the meaning of Article 2(e) of the Prospectus Regulation acting on their own account. Insofar as Belgium is concerned,

the Tender Offers are made only to qualified investors, as this term is defined above. Accordingly, the information contained in this Offer to Purchase or in any other documents or materials relating to the Tender Offers may not be used for any other purpose or disclosed or distributed to any other person in Belgium.

General

This Offer to Purchase does not constitute an offer to buy or the solicitation of an offer to sell Notes (and tenders of Notes in the Tender Offers will not be accepted from Holders) in any circumstances in which such offer or solicitation is unlawful. In those jurisdictions where the securities, blue sky or other laws require the Tender Offers to be made by a licensed broker or dealer and any of the Dealer Managers or any of the Dealer Managers' respective affiliates is such a licensed broker or dealer in any such jurisdiction, the Tender Offers shall be deemed to be made by such Dealer Manager or affiliate, as the case may be, on behalf of the Offerors in such jurisdiction (but only to any Holder that is a Relevant Holder).

Each Holder participating in the Tender Offers will also be deemed to give certain representations in respect of the other jurisdictions referred to above and generally as set out in "*Procedures for Tendering Notes*". Any tender of Notes for purchase pursuant to the Tender Offers from a Holder that is unable to make these representations will not be accepted. Each of the Offerors, the Dealer Managers and the Tender and Information Agent reserves the right, in its absolute discretion, to investigate, in relation to any tender of Notes for purchase pursuant to the Tender Offer, whether any such representation given by a Holder is correct and, if such investigation is undertaken and as a result the Offerors determine (for any reason) that such representation is not correct, such tender shall not be accepted.

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IMPORTANT INFORMATION

Any Holder wishing to tender Notes should request such beneficial owner's Custodian to effect the transaction for such beneficial owner. Only registered Holders of Notes are entitled to tender Notes. **A beneficial owner whose Notes are registered in the name of a Custodian must contact such Custodian if such beneficial owner desires to tender Notes with respect to Notes so registered. Beneficial owners should be aware that their Custodian may establish its own earlier deadline for participation in the Tender Offers. Accordingly, beneficial owners wishing to participate in the Tender Offers should contact their Custodians as soon as possible in order to determine the time by which such owner must take action in order to participate. If you hold your Notes through a Custodian, you should ask your Custodian if you will be charged a fee to tender your Notes through the Custodian. See "Procedures for Tendering Notes."**

The USD Tender Offers are eligible for the Automated Tender Offer Program ("ATOP") of The Depository Trust Company ("DTC"). Accordingly, DTC participants may electronically transmit their acceptance of the Tender Offers by causing DTC to transfer their Notes to the Tender and Information Agent in accordance with DTC's ATOP procedures. DTC will then send an Agent's Message (as defined herein) to the Tender and Information Agent. Holders desiring to tender their USD Notes prior to the Expiration Time should note that such Holders must allow sufficient time for completion of the ATOP procedures during normal business hours of DTC. See "Procedures for Tendering Notes."

Holders holding EUR Notes directly in the NBB-SSS or through a direct participant of the NBB-SSS (other than Euroclear or Clearstream, Luxembourg) must, in order to be eligible to participate in the Tender Offers in the manner specified in this Offer to Purchase, (i) arrange for the EUR Notes which they wish to tender to be transferred to an account in either Euroclear or Clearstream, Luxembourg, and (ii) maintain, or where relevant, procure, access to an account in either Euroclear or Clearstream, Luxembourg through which such EUR Notes can be traded, and to which both the applicable Total Consideration or Tender Offer

Consideration and the applicable Accrued Interest may be credited by the EUR Offeror.

Holders of EUR Notes who do not have access to an account, as described above, in either Euroclear or Clearstream, Luxembourg (either directly or through a direct participant or other intermediary), or who do not transfer the EUR Notes which they wish to tender to a direct participant in either clearing system, will not be able to submit a EUR Tender Instruction (as defined below) to the Tender and Information Agent and will not be eligible to participate in the Tender Offers in the manner specified in this Offer to Purchase.

Any Holder of EUR Notes who (i) holds its EUR Notes directly, or through a direct participant of the NBB-SSS, in an “N account” within the NBB-SSS, (ii) is not eligible, in accordance with Article 4 of the Belgian Royal Decree of 26 May 1994, to hold its Notes (directly or indirectly) in an “X account” within the NBB-SSS, and who is therefore unable to transfer the relevant Notes to an account in either Euroclear or Clearstream, Luxembourg and (iii) who is eligible to view this Offer to Purchase and make an investment decision with respect to the Tender Offers, may contact the Tender and Information Agent for further information, using the contact details set out on the last page of this Offer to Purchase.

DOCUMENTS INCORPORATED BY REFERENCE

The following document has been filed with the Securities and Exchange Commission (the “SEC”) and is incorporated herein by reference (File No. 001-37911):

- AB InBev’s Annual Report on Form 20-F for the fiscal year ended December 31, 2023 filed on March 11, 2024; and
- Exhibits 99.1 to AB InBev’s Current Reports on Form 6-K furnished to the SEC on (i) 13 March 2024, regarding the announcement of a secondary global offering by Altria Group, Inc. and concurrent direct share buyback; and (ii) 14 March 2024, regarding the pricing of the secondary global offering by Altria Group, Inc. and concurrent direct share buyback.

All documents filed by AB InBev with the SEC pursuant to Sections 13(a), 13(c), 14 or 15(d) of the Exchange Act (except for information in these documents or filings that is deemed “furnished” to the SEC) and, to the extent designated therein, reports on Form 6-K that AB InBev furnishes to the SEC on or after the date of this Offer to Purchase and prior to the expiration or termination of the Tender Offers shall be incorporated by reference in this Offer to Purchase and be a part hereof from the date of filing or furnishing of such documents.

Any statement contained in this Offer to Purchase or incorporated herein by reference shall be deemed to be modified or superseded to the extent that a statement contained in any documents and reports filed by AB InBev pursuant to Sections 13(a), 13(c), 14 or 15(d) of the Exchange Act after the date of this Offer to Purchase modifies or supersedes such statement. Any statement so modified or superseded shall not be deemed, except as so modified or superseded, to constitute a part of this Offer to Purchase. Subject to the foregoing, all information appearing in this Offer to Purchase is qualified in its entirety by the information appearing in the documents incorporated by reference.

AB InBev will provide without charge to each person, including any beneficial owner, to whom this Offer to Purchase is delivered, upon his or her written or oral request, a copy of any or all of the reports or documents referred to above that have been incorporated by reference into this Offer to Purchase excluding exhibits to those documents unless they are specifically incorporated by reference into those documents. You can request those documents from AB InBev, Brouwerijplein 1, 3000 Leuven, Belgium, Attention: Corporate Secretary, Telephone: +32 16 27 61 11, or you may obtain them from AB InBev’s corporate website at www.ab-inbev.com. Except for the documents specifically incorporated by reference into this Offer to Purchase, information contained on AB InBev’s website or that can be accessed through its website does not constitute a part of this prospectus. AB InBev has included its website address only as an inactive textual reference and does not intend it to be an active link to its website.

AVAILABLE INFORMATION

Any person receiving a copy of this Offer to Purchase may obtain without charge, upon request, copies of any of the documents referred to herein, by writing to or calling the Tender and Information Agent at the address or telephone number set forth herein.

The Offerors

Anheuser-Busch Companies, LLC and Anheuser-Busch InBev Worldwide Inc. are wholly-owned subsidiaries of AB InBev. AB InBev is subject to the reporting requirements of the Exchange Act, and files reports, including annual reports on Form 20-F, and furnishes reports on Form 6-K and other information with or to the SEC pursuant to the rules and regulations of the SEC that apply to foreign private issuers. Any SEC filings may also be accessed by visiting the SEC's website at www.sec.gov.

AB InBev's common shares are listed on Euronext Brussels under the symbol ABI, with secondary listings on the Bolsa Mexicana de Valores under the symbol ANB and the Johannesburg Stock Exchange under the symbol ANH. AB InBev American Depositary Shares representing rights to receive AB InBev ordinary shares are listed and trade on the New York Stock Exchange under the symbol BUD.

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

There are statements in this Offer to Purchase and the documents incorporated by reference herein, such as statements that include the words or phrases "will likely result," "are expected to," "will continue," "is anticipated," "anticipate," "estimate," "project," "may," "might," "could," "believe," "expect," "plan," "potential" or similar expressions that are forward-looking statements. These statements are subject to certain risks and uncertainties. Actual results may differ materially from those suggested by these statements due to, among others, the risks or uncertainties listed below.

These forward-looking statements are not guarantees of future performance. Rather, they are based on current views and assumptions and involve known and unknown risks, uncertainties and other factors, many of which are outside the control of AB InBev and are difficult to predict, that may cause actual results or developments to differ materially from any future results or developments expressed or implied by the forward-looking statements. Factors that could cause actual results to differ materially from those contemplated by the forward-looking statements include, but are not limited to, the risks and uncertainties detailed in AB InBev's periodic public filings with the SEC, including those discussed under the sections entitled "Risk Factors" in AB InBev's Annual Report on Form 20-F for the fiscal year ended December 31, 2023, as well as factors contained or incorporated by reference into such documents and in subsequent filings by AB InBev with the SEC.

Subject to its obligations under applicable law in relation to disclosure and ongoing information, AB InBev disclaims any intent or obligation to update or revise these forward-looking statements, whether as a result of new information, future events or otherwise.

THIS OFFER TO PURCHASE CONTAINS IMPORTANT INFORMATION THAT SHOULD BE READ CAREFULLY AND IN THEIR ENTIRETY BEFORE ANY DECISION IS MADE WITH RESPECT TO THE TENDER OFFERS.

NO DEALER, SALESPERSON OR OTHER PERSON HAS BEEN AUTHORIZED TO GIVE ANY INFORMATION OR TO MAKE ANY REPRESENTATION NOT CONTAINED IN THIS OFFER TO PURCHASE AND, IF GIVEN OR MADE, SUCH INFORMATION OR REPRESENTATION MAY NOT BE RELIED UPON AS HAVING BEEN AUTHORIZED BY THE OFFERORS, THE GUARANTORS, THE DEALER MANAGERS, THE TENDER AND INFORMATION AGENT.

SIGNIFICANT DATES AND TIMES

Date	Calendar Date	Event
Launch Date	Tuesday, March 19, 2024.	<p>Commencement of the Tender Offers.</p> <p>Offer to Purchase available (subject to the restrictions set out in “Offer and Distribution Restrictions”) from the Tender and Information Agent.</p>
Early Tender Time	5:00 p.m., New York City time, on Tuesday, April 2, 2024, unless extended.	<p>The deadline for Holders to tender Notes to be eligible for the Total Consideration, which includes the Early Tender Payment (in addition to the Accrued Interest).</p> <p>The Offerors will issue a press release announcing the results of the Tender Offers as of the Early Tender Time as soon as reasonably practicable after the Early Tender Time.</p>
Withdrawal Deadline	5:00 p.m., New York City time, on Tuesday, April 2, 2024, unless extended.	The deadline for Holders to validly withdraw tenders of their Notes. If a tender of Notes is validly withdrawn, the Holder will not receive any consideration on the Settlement Date (unless that Holder validly re-tenders such Notes at or prior to the Expiration Time and the Notes are accepted by the Offerors).
Price Determination Time	The Offerors expect that this time will be at or about 9:00 a.m., New York City time (2:00 p.m., London time), on Wednesday, April 3, 2024, unless extended.	<p>The Dealer Managers will determine the applicable Reference Yield (as defined herein) for each series of Notes eligible for tendering and calculate the applicable Total Consideration and applicable Tender Offer Consideration (provided that, if the Offer Cap is reached at the Early Tender Time, and the Offerors have not exercised their right to increase the Offer Cap to an amount in excess of the aggregate purchase price for those Notes tendered as of the Early Tender Time, then the applicable Reference Yield and Total Consideration shall be determined only with respect to those series of Notes accepted for purchase as at the Early Tender Time).</p> <p>The Offerors will issue a press release announcing the applicable</p>

		Reference Yield, the Total Consideration and the Tender Offer Consideration for each series of Notes eligible for the Tender Offers as soon as reasonably practicable after the determination thereof.
Expiration Time	The Tender Offers will expire at 5:00 p.m., New York City time, on Wednesday, April 17, 2024, unless extended or earlier terminated.	The last time and date for Notes to be tendered pursuant to the Tender Offers. Unless the Offer Cap is reached at the Early Tender Time (and not increased by the Offerors to an amount in excess of the aggregate purchase price for those Notes tendered as of the Early Tender Time), the Offerors expect to publish a press release promptly following the Expiration Time announcing the amount of Notes, if any, to be accepted for purchase on the Settlement Date.
Settlement Date	The Offerors expect the Settlement Date will occur on Monday, April 22, 2024, unless the Tender Offer is extended or earlier terminated.	The date we will deposit with DTC, Euroclear and Clearstream, Luxembourg, as applicable, the amount of cash necessary to pay, and DTC, Euroclear and Clearstream, Luxembourg, as applicable, will pay, to each Holder whose Notes are accepted for purchase (i) the applicable Tender Offer Consideration for Notes tendered after the Early Tender Time and (ii) the applicable Total Consideration for Notes tendered and not validly withdrawn at or prior to the Early Tender Time, plus, in each case, Accrued Interest in respect of such Notes.

Unless stated otherwise, announcements in connection with the Tender Offers in respect of the EUR Notes will be made via the Regulatory News Service of the London Stock Exchange plc ("**RNS**") and may also be made through Euroclear Bank SA/NV ("**Euroclear**") and Clearstream Banking S.A. ("**Clearstream, Luxembourg**") (including through the securities settlement system operated by the National Bank of Belgium (the "**NBB-SSS**") for delivery to participants in the NBB-SSS). Announcements may also be made by the issue of a press release on a widely disseminated news service. Copies of all such announcements, press releases and notices can also be obtained from the Tender and Information Agent, the contact details for whom are on the last page of this Offer to Purchase. Significant delays may be experienced where notices are delivered to Euroclear, Clearstream, Luxembourg and the NBB-SSS and Holders are urged to contact the Tender and Information Agent for the relevant announcements relating to the Tender Offers.

The above times and dates are subject to the right of the Offerors, in their sole discretion, to extend, amend and/or terminate the Tender Offers with respect to a series of Notes (subject to applicable law and as provided in this Offer to Purchase). Beneficial owners of Notes are advised to check with any bank, securities broker or other intermediary through which they hold Notes as to when such intermediary would need to receive instructions from a beneficial owner in order for that beneficial owner to be able to participate in, or withdraw its instruction to participate in, the Tender Offers before the deadlines specified in this Offer to Purchase. **The deadlines set by any such intermediary and DTC, Euroclear and Clearstream, Luxembourg for the submission of tender instructions may be earlier than the relevant deadlines specified above.**

SUMMARY

The following summary is provided solely for the convenience of Holders of the Notes. This summary is not intended to be complete and is qualified in its entirety by reference to, and should be read in conjunction with, the information appearing elsewhere or incorporated by reference in this Offer to Purchase or any amendments or supplements hereto. Each undefined capitalized term used in this summary has the meaning set forth elsewhere in this Offer to Purchase. Before tendering any Notes, you should read carefully this Offer to Purchase.

Offerors..... Anheuser-Busch InBev SA/NV, Anheuser-Busch InBev Worldwide Inc. and Anheuser-Busch Companies, LLC, as applicable.

The Notes The Notes for which the Tender Offers are being made, the CUSIP or ISIN numbers therefor, the principal amount outstanding and the Acceptance Priority Levels are set forth in the table below.

Title of Notes	ISIN / (if applicable) CUSIP	Outstanding Principal Amount	Issuer and Offeror	Acceptance Priority Level
3.650% Notes due 2026	US03522AAG58/ 03522AAG5 144A: US03522AAD28/ 03522AAD2 Reg S: USU00323AD40/ U00323AD4	\$2,254,500,000	ABIWW and ABC	1
2.700% Notes due 2026	BE6265142099	€1,000,000,000	AB InBev	2
2.125% Notes due 2027	BE6320934266	€1,000,000,000	AB InBev	3
4.000% Notes due 2028	US035240AL43 /035240AL4	\$2,500,000,000	ABIWW	4
2.000% Notes due 2028	BE6285455497	€3,000,000,000	AB InBev	5

The Tender Offers..... The Tender Offers are for cash upon the terms and subject to the conditions set forth in this Offer to Purchase, and in an amount not to exceed an aggregate purchase price (excluding Accrued Interest) equal to the Offer Cap.

The Offerors reserve the right to increase or decrease the Offer Cap in their sole discretion, without extending the Withdrawal Deadline or otherwise reinstating withdrawal rights of Holders, subject to compliance with applicable law. Notwithstanding anything to the contrary contained herein, if the aggregate purchase price for the Notes validly tendered prior to the Early Tender Time exceeds the Offer Cap, subject to the Financing Condition the Offerors intend (but are not obligated) to increase the Offer Cap by some or all of the amount of such excess, provided it will not be increased by more than \$500,000,000 to a maximum amount of \$2,500,000,000.

Purpose of the Tender Offers	The purpose of the Tender Offers is to improve the maturity profile of the Company's outstanding debt by refinancing a portion of its near-term maturities.
Source of Funds	Subject to the satisfaction of the Financing Condition, the Offerors and/or their affiliates will have sufficient cash on hand to consummate the Tender Offers.
Consideration	<p>The Total Consideration for each \$1,000 or €1,000 principal amount, as applicable, of a series of Notes validly tendered and not validly withdrawn in a Tender Offer and accepted for purchase will be determined in the manner described in this Offer to Purchase by reference to the sum of the Fixed Spread specified in the table on the front cover of this Offer to Purchase and the Reference Yield, based on (i) for each series of USD Notes, the bid side price of the applicable Reference Security specified in such table and (ii) for each series of EUR Notes, the applicable Interpolated Mid-Swap Rate (as defined below) in each case, as calculated by the Dealer Managers as of the Price Determination Time in accordance with standard market practice. The formulae for determining the Total Consideration are set forth in Annex A-1 (for the USD Notes) and Annex A-2 (for the EUR Notes) attached hereto.</p> <p>The Total Consideration, when calculated in such manner, already includes the Early Tender Payment of (i) €30 per €1,000 principal amount of such EUR Notes accepted for purchase and (ii) \$30 per \$1,000 principal amount of such USD Notes accepted for purchase. See "<i>The Tender Offers—Consideration.</i>"</p> <p>Subject to the terms and conditions described in this Offer to Purchase, including the Financing Condition, the Offer Cap, the Acceptance Priority Levels, the priority for Notes tendered prior to the Early Tender Time described herein, and the proration procedures, if a Holder validly tenders its Notes prior to or at the Early Tender Time and such Holder's Notes are accepted for purchase, such Holder will receive the applicable Total Consideration for each \$1,000 or €1,000 principal amount of its tendered Notes, as applicable, plus Accrued Interest thereon.</p> <p>Subject to the terms and conditions described in this Offer to Purchase, including the Financing Condition, the Offer Cap, the Acceptance Priority Levels, the priority for Notes tendered prior to the Early Tender Time described herein, and the proration procedures, if a Holder validly tenders its Notes after the Early Tender Time, but prior to or at the Expiration Time, and such Holder's Notes are accepted for purchase, such Holder will receive only the applicable Tender Offer Consideration, which consists of the Total Consideration minus the Early Tender Payment, for each \$1,000 or €1,000 principal amount of its tendered Notes, as applicable, plus the Accrued Interest thereon.</p>
Offer Cap; Acceptance Priority Levels; and Proration	<p>Subject to the terms and conditions of the Tender Offers, the Offerors are offering to purchase Notes in an amount not to exceed an aggregate purchase price (excluding Accrued Interest) equal to an Offer Cap equal to an aggregate purchase price (excluding Accrued Interest) of up to \$2,000,000,000 (subject to increase or decrease as set out herein).</p> <p>To determine whether the Offer Cap has been reached, the Offerors will first convert the aggregate purchase price for the EUR Notes validly tendered into U.S. Dollars using the applicable exchange rate on the Bloomberg screen page "BFIX EURUSD" at the time corresponding to the Price Determination Time (or, if such screen is unavailable, a generally recognized source for currency quotations selected by the Dealer Managers with quotes as of a time as close as reasonably possible).</p>

The principal amount of each series of Notes that is purchased in the Tender Offers will be determined in accordance with the Acceptance Priority Levels, with Acceptance Priority Level 1 being the highest and Acceptance Priority Level 5 being the lowest, provided that, Notes tendered at or prior to the Early Tender Time will be purchased before any Notes tendered after the Early Tender Time, regardless of the Acceptance Priority Level of such Notes tendered after the Early Tender Time. Except as provided above with respect to Notes tendered at or prior to the Early Tender Time, all Notes validly tendered in the Tender Offers having a higher Acceptance Priority Level will be accepted before any validly tendered Notes having a lower Acceptance Priority Level are accepted. If the aggregate purchase price (excluding Accrued Interest) of the Notes tendered would exceed the Offer Cap, the amount of Notes purchased may be subject to proration. If the Offer Cap is reached at the Early Tender Time, then no Notes tendered after the Early Tender Time will be purchased unless the Offerors increase the Offer Cap, regardless of the Acceptance Priority Level of such Notes tendered after the Early Tender Time.

If the purchase of all validly tendered and not validly withdrawn Notes would result in an aggregate purchase price greater than the Offer Cap, then the Tender Offers will be oversubscribed and if the Offerors accept Notes in the Tender Offers, any Notes accepted for purchase in the lowest Acceptance Priority Level in which Notes are accepted for purchase will be accepted for tender on a prorated basis, with the aggregate principal amount of each Holder's validly tendered Notes accepted for purchase determined by multiplying each Holder's tender by the proration factor, and rounding the product down to the nearest \$1,000 or €1,000 principal amount, as applicable.

If proration is required at an Acceptance Priority Level, each Holder will have a fraction of the principal amount of validly tendered Notes at that Acceptance Priority Level purchased, subject to rounding. The proration factor shall be derived from a fraction the numerator of which is the relevant aggregate principal amount of Notes at that Acceptance Priority Level that can be repurchased pursuant to the Offer Cap and the denominator of which is either (i) the aggregate principal amount for all Notes at that Acceptance Priority Level that have been validly tendered and not validly withdrawn prior to the Early Tender Time, if the Offer Cap is reached at the Early Tender Time, or (ii) the aggregate principal amount for all Notes at that Acceptance Priority Level that have been validly tendered after the Early Tender Time and prior to the Expiration Time, if the Offer Cap is not reached at the Early Tender Time. In either case, such proration factor may be subject to adjustment due to the rounding of individual submissions and due to the impact of the Authorized Denomination (as defined below) requirements to ensure that the Offer Cap is not exceeded.

To avoid purchases of Notes in principal amounts that are not in an authorized denomination of \$1,000 or €100,000 (in the case of the 2.700% Notes due 2026 or the 2.125% Notes due 2027) or €1,000 (in the case of the 2.000% Notes due 2028) and (in any case) integral multiples of \$1,000 or €1,000 in excess thereof (in respect of each of the USD Notes and the EUR Notes, respectively, the “**Authorized Denomination**”), as applicable, and to ensure the Offerors return or unblock Notes in Authorized Denominations, if necessary, the Offerors will make appropriate adjustments, including adjustments rounding downward to the nearest \$1,000 or €1,000 principal amount, as applicable, with respect to each Holder validly tendering Notes. See further “*The Tender Offers – Priority of Acceptance and Proration.*” Holders who tender less than all their Notes must continue to hold the Notes in Authorized Denominations.

All tendered Notes not accepted for purchase will be promptly (i) in the case of USD Notes, credited to the Holder's account with DTC or otherwise returned to the Holder without cost or (ii) in the case of EUR Notes, unblocked in the relevant direct participant's clearing system account.

The Offerors reserve the right to increase or decrease the Offer Cap, without extending the Withdrawal Deadline or otherwise reinstating withdrawal rights of Holders, subject to compliance with applicable law. There can be no assurance that the Offerors will exercise their right to increase or decrease the Offer Cap. Notwithstanding anything to the contrary contained herein, if the aggregate purchase price for the Notes validly tendered prior to the Early Tender Time exceeds the Offer Cap, subject to the Financing Condition we intend (but are not obligated) to increase the Offer Cap by some or all of the amount of such excess, provided it will not be increased by more than \$500,000,000 to a maximum amount of \$2,500,000,000.

Withdrawal Rights

Tenders of Notes made prior to the Withdrawal Deadline may be validly withdrawn at any time prior to or at the Withdrawal Deadline. Subject to applicable law, the Offerors may extend the Early Tender Time or Expiration Time with respect to any Tender Offer, with or without extending the related withdrawal rights. The Offerors, in their sole discretion, may extend the Withdrawal Deadline.

Notes withdrawn prior to the Withdrawal Deadline may be tendered again prior to the Early Tender Time or the Expiration Time, as applicable, in accordance with the procedures set forth in this Offer to Purchase.

To validly withdraw Notes from a Tender Offer, Holders must deliver a written, facsimile or electronic instruction notice of withdrawal, with the required information (as set forth below under “*Withdrawal of Tenders*”) prior to or at the Withdrawal Deadline. The Offerors may increase or decrease the Offer Cap without extending or reinstating withdrawal rights.

Notes tendered after the Withdrawal Deadline, but on or before the applicable Expiration Time, may not be withdrawn at any time, unless the Withdrawal Deadline is extended by the Offerors, in their sole discretion, or as otherwise required by law.

Settlement of Accepted Notes.....

Payment of (i) the Tender Offer Consideration plus Accrued Interest with respect to the Notes that are validly tendered after the Early Tender Time and prior to or at the Expiration Time and that are accepted for purchase and (ii) the Total Consideration plus Accrued Interest with respect to Notes that are validly tendered and not validly withdrawn at or prior to the Early Tender Time and accepted for purchase will be made on the Settlement Date.

How to Tender Securities.....

See “*Procedures for Tendering*.” For further information, call the Tender and Information Agent at its telephone numbers set forth on the back cover of this Offer to Purchase or consult your custodian bank, broker, dealer, commercial bank, trust company or other nominee for assistance.

Conditions of the Tender Offers

The Offerors' acceptance and payment for Notes in any of the Tender Offers is subject to the satisfaction or waiver of the conditions set forth in “*Conditions of the Tender Offers*,” including the Financing Condition (as defined below).

As a condition to the Tender Offers, the Offerors must satisfy the “**Financing Condition**”, by which is meant the completion of one or more offerings of new debt securities that close no later than the Expiration Time, on terms satisfactory to the Offerors (in their discretion), including but not limited to the amount of net proceeds raised by such offerings being sufficient, in the aggregate, to effect the repurchase of the Notes validly tendered and accepted for purchase pursuant to the Tender Offers. The Offerors reserve the right, in their discretion, to use some only (and not all of) the net proceeds of the issue of any such new debt securities to purchase Notes pursuant to the Tender

Offers and to apply the remainder of such proceeds towards other corporate purposes.

None of the Tender Offers are conditioned upon the tender of any minimum principal amount of the Notes. Subject to applicable law and the limitations set forth herein, the Offerors reserve the right to increase or decrease the Offer Cap in their sole discretion. The purchase of any series of Notes is not conditioned upon the purchase of any other series of Notes; however, any Notes validly tendered (and not validly withdrawn) and accepted for purchase will be accepted for purchase based on the Acceptance Priority Levels and the priority for Notes tendered prior to the Early Tender Time described herein, and may be subject to proration as described herein. Subject to applicable law, the Offerors expressly reserve the right, in their sole discretion, to amend, extend or terminate the Tender Offers with regard to any or all series of Notes. If a Tender Offer is terminated at any time with respect to any series of Notes, the Notes of such series tendered pursuant to such Tender Offer will (i) in the case of USD Notes, be promptly returned to the tendering Holders or (ii) in the case of EUR Notes, be unblocked in the relevant direct participant's clearing system account.

Untendered or Unpurchased Notes .	The Offerors will return any tendered USD Notes or arrange for any tendered EUR Notes to be unblocked in the relevant direct participant's clearing system account, in each case to the extent that they do not accept for purchase to the tendering Holder without expense to the tendering Holder. Notes not tendered or otherwise not purchased pursuant to any of the Tender Offers will remain outstanding. If a Tender Offer is consummated, the aggregate principal amount outstanding of each series of Notes that is purchased in part in the applicable Tender Offer will be reduced. This may adversely affect the liquidity of and, consequently, the market price for the Notes of such series that remain outstanding after consummation of the applicable Tender Offer. See " <i>Certain Considerations</i> ."
Other Purchases of Notes	The Offerors or their affiliates may from time to time, after completion of the applicable Tender Offer, purchase additional Notes in the open market, in privately negotiated transactions, through tender or exchange offers or otherwise, or may redeem Notes that are redeemable pursuant to their terms. Any future purchases may be on the same terms or on terms that are more or less favorable to Holders of Notes than the terms of the Tender Offers. Any future purchases by the Offerors or their affiliates will depend on various factors existing at that time. There can be no assurance as to which, if any, of these alternatives (or combinations thereof) the Offerors or their affiliates may choose to pursue in the future.
Certain Considerations	For a discussion of certain factors that should be considered in evaluating the Tender Offers, please read the section entitled " <i>Certain Considerations</i> " beginning on page 13 of this Offer to Purchase.
U.S. Federal Income Tax Considerations	For a discussion of U.S. federal income tax considerations of the Tender Offers applicable to Holders of Notes, see " <i>Certain United States Federal Income Tax Considerations</i> ."
Belgian Tax Considerations	For a discussion of Belgian tax considerations of the Tender Offers applicable to Holders of Notes, see " <i>Certain Belgian Tax Considerations</i> ."
Dealer Managers	BofA Securities, Deutsche Bank, J.P. Morgan, Mizuho and SMBC are serving as Lead Dealer Managers in connection with the Tender Offers (in respect of the Tender Offers as made to Relevant Holders only). The Lead Dealer Managers' contact information appears on the back cover page of this Offer to Purchase.
Tender and Information Agent.....	Global Bondholders Services Corporation is serving as Tender and Information Agent in connection with the Tender Offers. Requests for

additional copies of this Offer to Purchase should be directed to the Tender and Information Agent using the contact information appearing on the back cover page of this Offer to Purchase.

Brokerage Commissions No brokerage commissions are payable by Holders to the Offerors, the Dealer Managers or the Tender and Information Agent.

INFORMATION CONCERNING AB INBEV AND THE OFFERORS

AB InBev

Anheuser-Busch InBev SA/NV is a publicly traded company (Euronext: ABI) based in Leuven, Belgium, with secondary listings on the Mexico (MEXBOL: ANB) and South Africa (JSE: ANH) stock exchanges and with American Depositary Receipts on the New York Stock Exchange (NYSE: BUD). Our Dream is to bring people together for a better world. Beer, the original social network, has been bringing people together for thousands of years. We are committed to building great brands that stand the test of time and to brewing the best beers using the finest natural ingredients. Our diverse portfolio of well over 500 beer brands includes global brands Budweiser®, Corona® (except in the United States) and Stella Artois®; multi-country brands Beck's®, Hoegaarden®, Leffe® and Michelob ULTRA®; and local champions such as Aguila®, Antarctica®, Bud Light®, Brahma®, Cass®, Castle®, Castle Lite®, Cristal®, Harbin®, Jupiler®, Modelo Especial®, Quilmes®, Victoria®, Sedrin® and Skol®. Our brewing heritage dates back more than 600 years, spanning continents and generations. From our European roots at the Den Hoorn brewery in Leuven, Belgium. To the pioneering spirit of the Anheuser & Co brewery in St. Louis, US. To the creation of the Castle Brewery in South Africa during the Johannesburg gold rush. To Bohemia, the first brewery in Brazil. Geographically diversified with a balanced exposure to developed and developing markets, we leverage the collective strengths of approximately 155 000 employees based in nearly 50 countries worldwide. AB InBev is incorporated in, and under the laws of, Belgium, with its principal office at Brouwerijplein 1, 3000 Leuven, Belgium (telephone number: +32 16 27 61 11).

Anheuser-Busch Companies, LLC

Anheuser-Busch Companies, LLC is a Delaware limited liability company with its principal office at One Busch Place, St. Louis, MO, U.S.A. Anheuser-Busch InBev Companies, LLC is an indirect wholly-owned subsidiary of AB InBev.

Anheuser-Busch InBev Worldwide Inc.

Anheuser-Busch InBev Worldwide Inc. is a Delaware corporation with its principal office at One Busch Place, St. Louis, MO, U.S.A. Anheuser-Busch InBev Worldwide Inc. is an indirect wholly-owned subsidiary of AB InBev.

PURPOSE AND BACKGROUND OF THE TENDER OFFERS; SOURCE OF FUNDS

The purpose of the Tender Offers is to improve the maturity profile of the Company's outstanding debt by refinancing a portion of its near-term maturities. Subject to the satisfaction of the Financing Condition, the Offerors and/or their affiliates will have sufficient cash on hand to consummate the Tender Offers.

CERTAIN CONSIDERATIONS

In deciding whether to participate in the Tender Offers, in addition to the other information contained, or incorporated by reference, in this Offer to Purchase, including the matters discussed under "Risk Factors" in AB InBev's Annual Report on Form 20-F for the fiscal year ended December 31, 2023, each Holder should consider carefully and in its entirety the following:

Conditions of the Tender Offers

The consummation of the Tender Offers is subject to satisfaction of certain conditions, including the Financing Condition. These conditions are described in more detail in this Offer to Purchase under "*Conditions of the Tender Offers*," and include the Financing Condition. We may, at our option and in our sole discretion, waive any such conditions for any of the Tender Offers. Even if the Tender Offers are completed, the Tender Offers may not be completed on the schedule described in this Offer to Purchase. Accordingly, holders participating in the Tender Offers may have to wait longer than expected to receive their cash payment during which time those holders of the Notes will not be able to effect transfers of their Notes tendered for purchase. There can be no assurance that such conditions will be met or that, in the event the Tender Offers are not consummated, the market value and liquidity of any or all of the series Notes eligible for the Tender Offers will not be materially adversely affected.

Volatility in Reference Yields on the Reference Security and in the Interpolated Mid-Swap Rates

The Total Consideration and Tender Offer Consideration for each series of Notes will be based on (i) for each series of USD Notes, the bid side price of the applicable Reference Security specified on the front cover of this Offer to Purchase and (ii) for each series of EUR Notes, the applicable Interpolated Mid-Swap Rate, in each case, as calculated by the Dealer Managers as of the Price Determination Time in accordance with standard market practice. This reference rate may fluctuate significantly during the term of the Tender Offers prior to the Price Determination Time. As a result, the actual amount of cash that will be received by a tendering Holder of a series of Notes pursuant to the Tender Offers will be affected by such changes and may be different than if such amount were calculated based on the yield of the applicable Reference Security, or the applicable Interpolated Mid-Swap Rate, prevailing on dates or times prior to the Price Determination Time. For example, if the yield to maturity of any Reference Security (calculated as described below in “*The Tender Offers—Consideration*”) or the applicable Interpolated Mid-Swap Rate with respect to any applicable Notes being tendered in any Tender Offer is higher at the Price Determination Time than such yield to maturity or Interpolated Mid-Swap Rate, as applicable, was at the time such Notes were tendered, the applicable Total Consideration or Tender Offer Consideration for such Notes would be less than any estimate of such Total Consideration or Tender Offer Consideration calculated as of the time such Notes were tendered. Changes in the yield on the applicable Reference Security or to the applicable Interpolated Mid-Swap Rate, as the case may be, following the Price Determination Time will not alter the Total Consideration and Tender Offer Consideration unless the terms of the Tender Offers are amended.

Subsequent Repurchases of Notes

From time to time after the Expiration Time or termination of the Tender Offers, the Offerors or their affiliates may acquire Notes that are not tendered pursuant to the Tender Offers through open market purchases, privately negotiated transactions, tender offers, exchange offers or otherwise, upon such terms and at such prices as the Offerors or their affiliates may determine, which may be more or less than the price to be paid pursuant to the Tender Offers and could be for cash or other consideration. Furthermore, the Offerors may redeem such Notes pursuant to their terms. There can be no assurance as to which, if any, of these alternatives or combinations thereof the Offerors or their affiliates may choose to pursue.

Limited Ability to Withdraw Tendered Notes

Tenders of Notes pursuant to the Tender Offers may be validly withdrawn at any time before the Withdrawal Deadline. Tendered Notes may be validly withdrawn by following the procedures described herein under the captions “*Withdrawal of Tenders*.” Subject to applicable law, the Offerors may extend the Early Tender Time or Expiration Time with respect to any Tender Offer, with or without extending the related withdrawal rights. The Offerors, in their sole discretion, may extend the Withdrawal Deadline. **Notes tendered after the Withdrawal Deadline, but on or before the applicable Expiration Time, may not be withdrawn at any time, unless the Withdrawal Deadline is extended by the Offerors, in their sole discretion, or as otherwise required by law.**

Some of the Notes you tender may not be purchased

The Offerors will only accept for purchase an amount of Notes with an aggregate purchase price that will not exceed the Offer Cap. In addition, if the Tender Offers are oversubscribed, the amount of Notes purchased by the Offerors from a tendering Holder will be subject to the Acceptance Priority Levels, the priority for Notes tendered prior to the Early Tender Time and proration. If a series of Notes are prorated, such Notes will be scaled by the relevant proration factor as described under “*The Tender Offers—Priority of Acceptance and Proration*”. If a series of Notes is prorated, the amount of Notes accepted for such series Notes will be determined by multiplying each Holder’s tender of Notes of such series by the proration factor, and rounding the product down to the nearest \$1,000 or €1,000 principal amount.

In the event of any such pro-ration:

(a) the EUR Offeror intends to apply the applicable proration factor to each valid tender of EUR Notes in such a manner as will result in both (i) the relevant Holder transferring EUR Notes to the EUR Offeror in an aggregate principal amount of at least the minimum denomination of the relevant series of EUR Notes, being €100,000 (in the case of the 2.700% Notes due 2026 and the 2.125% Notes due 2027) or €1,000 (in the case of the 2.000% Notes due 2028, (each, the “**Minimum Denomination**”) (unless the relevant EUR Tender Instruction is rejected in its entirety, as described in paragraph (b) below) and (ii) the relevant Holder's residual amount of EUR Notes (being the principal amount of the EUR Notes the subject of the relevant EUR Tender Instruction that are not accepted for purchase by virtue of such scaling) amounting to either (A) at least the relevant Minimum Denomination or (B) zero, and (subject as provided in paragraph (b) below) the EUR Offeror therefore intends to adjust the relevant proration factor applicable to any EUR Tender Instruction accordingly; and

(b) if following the application of the applicable proration factor (prior to any adjustment as referred to in paragraph (a) above), the principal amount of EUR Notes otherwise due to be accepted for purchase from a Holder pursuant to a EUR Tender Instruction would be less than the relevant Minimum Denomination, the EUR Offeror may in its sole discretion choose to (i) accept at least the relevant Minimum Denomination or (ii) reject the relevant EUR Tender Instruction in its entirety.

Termination or Amendment of or failure to complete the Tender Offers

Until the Offerors announce that they have accepted valid tenders of Notes pursuant to the Tender Offers, no assurance can be given that the Tender Offers will be completed. In addition, subject to applicable law and as provided in this Offer to Purchase, the Offerors may, in their sole discretion, extend, re-open, amend and/or terminate the Tender Offers at any time before such announcement (and in such case, could potentially do so without extending the Withdrawal Deadline) and may, in their sole discretion, waive any of the Conditions to the Tender Offers either before or after such announcement.

Several conditions must be satisfied or waived in order to complete each of the Tender Offers, including the Financing Condition and that there shall not have occurred or be reasonably likely to occur any material adverse change to our business, operations, properties, condition, assets, liabilities, prospects or financial affairs. The conditions to any or all of the Tender Offers may not be satisfied, and if not satisfied or waived, such Tender Offer or Tender Offers may not occur or may be delayed. If a Tender Offer is not completed or is delayed, the respective market prices of any or all of the series of Notes subject to such Tender Offer may decline to the extent that the respective current market prices reflect an assumption that such Tender Offer has been or will be completed.

No Recommendation

None of the Offerors, the Guarantors, the Dealer Managers, the Tender and Information Agent or the trustee with respect to the USD Notes (the “Trustee”) makes any recommendation in connection with the Tender Offers. Holders should determine whether to tender Notes based upon their own assessment of market value, liquidity needs and investment objectives.

You should consult your own tax, accounting, financial and legal advisers regarding the consequences (tax, accounting or otherwise) of participating in the Tender Offers. None of us, the Guarantors, the Dealer Managers, the Tender and Information Agent, the Trustee, or any director, officer, employee, agent or affiliate of any such person, is acting for you, or will be responsible to you for providing any protections which would be afforded to its clients or for providing advice in relation to the Tender Offers.

Limited Trading Market

To the extent that any or all of the series of Notes eligible for the Tender Offers are traded, prices for such Notes may fluctuate greatly depending on the trading volume and the balance between buy and sell orders. To the extent that such Notes are tendered and accepted for purchase in the Tender Offers, the trading market for such Notes would become more limited. A debt security with a smaller outstanding principal amount available for trading (a smaller “float”) may command a higher or lower price than would a comparable debt security with a greater float. Therefore, the market price for such Notes not tendered or not purchased may be affected adversely to the extent that the principal amount of such Notes tendered pursuant to the Tender Offers reduces the float. The reduced float also may tend to make the trading price more volatile. The Offerors or their affiliates may also repurchase further Notes in a future tender offer or otherwise. Following the consummation of these Tender Offers or any other such repurchases, Holders of Notes not tendered or not purchased may attempt to obtain quotations for their Notes from their brokers; however, there can be no assurance that any trading market will exist for such Notes. The extent of the public market for the Notes will depend upon, among other things, the remaining outstanding principal amount of such Notes, the number of Holders of such Notes remaining at such time and the interest in maintaining a market in such Notes on the part of securities firms and other factors. The Offerors do not intend to create or sustain a market for such Notes that remain outstanding following consummation of the Tender Offers.

Tax Matters

See “*Certain United States Federal Income Tax Considerations*” for a discussion of certain United States federal income tax consequences of the Tender Offers. Holders should consult their own tax, accounting, financial and legal advisers regarding the suitability to themselves of the consequences (tax, accounting or otherwise) of participating in the Tender Offers, including non-US tax consequences.

See “*Certain Belgian Tax Considerations*” for a discussion of certain Belgian tax consequences of the Tender Offers. Holders should consult their own tax, accounting, financial and legal advisers regarding the suitability

to themselves of the consequences (tax, accounting or otherwise) of participating in the Tender Offers, including non-Belgian tax consequences.

Procedures

We will pay for your tendered Notes only if you tender your Notes in accordance with the procedures described herein and your Notes are accepted for purchase pursuant to the applicable Tender Offer. See “*The Tender Offers—Procedures for Tendering Notes*” for a description of the procedures to be followed to tender your Notes.

You should allow sufficient time to ensure timely completion of the applicable tender procedures. None of us, the Dealer Managers, the Tender and Information Agent, the Trustee or any other person is under any duty to give notification of defects or irregularities with respect to the tenders of the Notes for purchase.

Additionally, the Tender Offers are subject to certain offer and distribution restrictions set forth in “*Offer and Distribution Restrictions*” and the acknowledgements, representations, warranties and undertakings set forth in “*The Tender Offers—Procedures for Tendering Notes*”, which Holders will be deemed to make on tendering Notes in a Tender Offer. Non-compliance with these could result in, among other things, the unwinding of trades and/or heavy penalties.

Considerations applicable only to Tender Offers in respect of EUR Notes

Blocking of Notes

When considering whether to tender EUR Notes in the Tender Offers, Holders should take into account that restrictions on the transfer of the relevant EUR Notes will apply from the time of such tender. Holders will, on tendering EUR Notes in the Tender Offers, agree that the relevant EUR Notes will be blocked in the relevant account at Euroclear or Clearstream, Luxembourg from the date that the tender of such EUR Notes is made until the earlier of (a) the date on which the tender of the relevant EUR Notes is withdrawn in accordance with the terms of the relevant Tender Offer and (b) the time of settlement on the Settlement Date.

Notes held in the NBB-SSS

Holders holding EUR Notes directly in the NBB-SSS or through a direct participant of the NBB-SSS (other than Euroclear or Clearstream, Luxembourg) must, in order to be eligible to participate in the Tender Offers in respect of EUR Notes in the manner specified in this Offer to Purchase, (i) arrange for the EUR Notes which they wish to tender to be transferred to an account in either Euroclear or Clearstream, Luxembourg, and (ii) maintain, or where relevant, procure, access to an account in either of the clearing systems through which such EUR Notes can be traded, and to which the Total Consideration or the Tender Offer Consideration (as applicable) and the applicable Accrued Interest may be credited by the EUR Offeror.

Holders of EUR Notes who do not have access to an account, as described above, in either Euroclear or Clearstream, Luxembourg (either directly or through a direct participant or other intermediary), or who do not transfer the EUR Notes which they wish to tender to a direct participant in either clearing system, will not be able to submit a EUR Tender Instruction to the Tender and Information Agent and will not be eligible to participate in the Tender Offers in respect of EUR Notes in the manner specified in this Offer to Purchase.

Any Holder who (i) holds its EUR Notes directly, or through a direct participant of the NBB-SSS, in an “N account” within the NBB-SSS, (ii) is not eligible, in accordance with Article 4 of the Belgian Royal Decree of 26 May 1994, to hold its EUR Notes (directly or indirectly) in an “X account” within the NBB-SSS, and who is therefore unable to transfer the relevant EUR Notes to an account in Euroclear or Clearstream, Luxembourg and (iii) who is eligible to view this Offer to Purchase and make an investment decision with respect to the Tender Offers in respect of EUR Notes, may contact the Tender and Information Agent for further information, using the contact details set out on the last page of this Offer to Purchase.

Minimum Denominations of EUR Offeror’s 2.700% Notes due 2026 and 2.125% Notes due 2027

The EUR Offeror’s 2.700% Notes due 2026 and 2.125% Notes due 2027 have denominations consisting of a minimum specified denomination of EUR 100,000 and integral multiples of EUR 1,000 above such minimum specified denomination. A Holder whose 2.700% Notes due 2026 or 2.125% Notes due 2027 are accepted for purchase pursuant to the Tender Offers and who, following purchase of the relevant EUR Notes on the Settlement Date, continues to hold in its account with Euroclear or Clearstream, Luxembourg, as applicable, further EUR Notes

of the relevant series in an aggregate principal amount outstanding of less than EUR 100,000, would need to purchase an aggregate principal amount of such EUR Notes such that its holding amounts to at least EUR 100,000 before the EUR Notes of the relevant series it continues to hold may be traded in Euroclear or Clearstream, Luxembourg, as applicable.

THE TENDER OFFERS

This Offer to Purchase contains important information that should be read carefully and in its entirety prior to making any decision with respect to the Tender Offers.

Introduction

The Offerors hereby offer, upon the terms and subject to the conditions set forth in this Offer to Purchase, to purchase for cash up to the Offer Cap of Notes that are validly tendered and not validly withdrawn prior to the Withdrawal Deadline for the consideration described below. Notes may be tendered and will be accepted for purchase in a principal amount equal to the applicable authorized denomination and integral multiples in excess thereof (the “**Authorized Denomination**”), as set forth in the table below. No alternative, conditional or contingent tenders of Notes are permitted in connection with the Tender Offers. Holders who tender less than all of their Notes must continue to hold their Notes in Authorized Denominations.

Title of Notes	Authorized Denomination	Integral Multiples
USD Notes – 3.650% Notes due 2026 and 4.000% Notes due 2028	\$1,000	\$1,000
EUR Notes – 2.700% Notes due 2026 and 2.125% Notes due 2027	€100,000	€1,000
EUR Notes – 2.000% Notes due 2028	€1,000	€1,000

The principal amount of each series of Notes that is purchased in the Tender Offers will be determined in accordance with the Acceptance Priority Levels, with Acceptance Priority Level 1 being the highest and Acceptance Priority Level 5 being the lowest, provided that Notes tendered at or prior to the Early Tender Time will be purchased before any Notes tendered after the Early Tender Time, regardless of the Acceptance Priority Level of such Notes tendered after the Early Tender Time. Except as provided above with respect to Notes tendered at or prior to the Early Tender Time, all Notes validly tendered in the Tender Offers having a higher Acceptance Priority Level will be accepted before any validly tendered Notes having a lower Acceptance Priority Level are accepted. If the aggregate purchase price of the principal amount of Notes tendered in the Tender Offers would exceed the Offer Cap, the amount of Notes purchased may be subject to proration (as described herein).

If the Offer Cap is reached at the Early Tender Time, then no Notes tendered after the Early Tender Time will be purchased pursuant to the Tender Offers, unless the Offerors increase the Offer Cap, regardless of the Acceptance Priority Level of such Notes tendered after the Early Tender Time. Subject to applicable law, the Offerors reserves the right, but are under no obligation, to increase or decrease the Offer Cap at any time in their sole discretion without extending the Withdrawal Deadline or otherwise reinstating withdrawal rights.

Consideration

The Total Consideration for each \$1,000 or €1,000 principal amount of Notes purchased in each Tender Offer, which is payable to Holders who have validly tendered and not validly withdrawn their Notes at or prior to the Early Tender Time, will, in respect of each series of Notes, be equal to:

- the value per such principal amount of Notes of the relevant series of all the remaining payments of principal thereof and interest thereon required to be made through the maturity date of such Notes (assuming all such payments are made in full when due), discounted to the Settlement Date for such Notes (in a manner consistent with the methodology underlying the respective formula for the Total Consideration set forth in Annex A-1 hereto (for the USD Notes) and Annex A-2 (for the EUR Notes), as applicable, at a discount rate equal to the sum (the “**Offer Yield**”) of:
 - the applicable yield to maturity (the “**Reference Yield**”), calculated by the Dealer Managers in accordance with standard market practice based on (i) for each series of USD Notes, the bid-side price of the applicable Reference Security specified on the front cover page of this Offer to Purchase and (ii) for each series of EUR Notes, the applicable Interpolated Mid-Swap Rate, as of the Price Determination Time, plus;

- the applicable Fixed Spread for the relevant series of Notes set forth on the front cover of this Offer to Purchase;
- minus Accrued Interest on the relevant series of Notes per \$1,000 or €1,000 principal amount of Notes, as applicable, to, but not including, the Settlement Date for such Notes.

The Total Consideration, when calculated in such manner, includes the Early Tender Payment of (i) \$30 per \$1,000 principal amount of USD Notes or (ii) €30 per €1,000 principal amount of EUR Notes, as applicable. Holders that validly tender Notes following the Early Tender Time but at or prior to the Expiration Time, and whose Notes are accepted for purchase, will receive only the Tender Offer Consideration, which is an amount equal to the Total Consideration minus the Early Tender Payment.

In addition to the Total Consideration or Tender Offer Consideration paid to Holders of Notes, Holders will be paid the Accrued Interest per \$1,000 or €1,000 principal amount of Notes, as applicable, tendered, and not validly withdrawn, and accepted pursuant to the Tender Offers, rounded to the nearest cent (with half a cent rounded upwards).

The Dealer Managers will calculate the Offer Yield, Total Consideration, Tender Offer Consideration and Accrued Interest on behalf of the Offerors for each series of Notes as set forth in the formulas in Annex A to this Offer to Purchase, and their calculation will be final and binding, absent manifest error.

In relation to the USD Notes, the term “bid side price” of the relevant Reference Security on any day means the bid side price of the applicable Reference Security as displayed on the Bloomberg Reference Page specified in the table on the cover of this Offer to Purchase at or around 9:00 a.m., New York City time, on that day (or, if the Dealer Managers determine that the relevant page on Bloomberg is not operational or is displaying inaccurate information at that time, the bid side price of the applicable Reference Security determined at or around 9:00 a.m., New York City time, on that day by such other means as the Dealer Managers may consider to be appropriate under the circumstances).

With respect to the 2.700% Notes due 2026:

- “Interpolated Mid-Swap Rate” or “2026 Interpolated Mid-Swap Rate” means the rate, expressed as a percentage and rounded to the nearest 0.001% (with 0.0005% being rounded upwards), as determined by the Dealer Managers at the Price Determination Time, calculated by means of linear interpolation of the 1 Year Mid-Swap Rate and the 2 Year Mid-Swap Rate based upon a period from the Settlement Date to the maturity date of the 2.700% Notes due 2026 in accordance with market convention.

With respect to the 2.125% Notes due 2027:

- “Interpolated Mid-Swap Rate” or “2027 Interpolated Mid-Swap Rate” means the rate, expressed as a percentage and rounded to the nearest 0.001% (with 0.0005% being rounded upwards), as determined by the Dealer Managers at the Price Determination Time, calculated by means of linear interpolation of the 3 Year Mid-Swap Rate and the 4 Year Mid-Swap Rate based upon a period from the Settlement Date to the maturity date of the 2.125% Notes due 2027 in accordance with market convention.

With respect to the 2.000% Notes due 2028:

- “Interpolated Mid-Swap Rate” or “2028 Interpolated Mid-Swap Rate” means the rate, expressed as a percentage and rounded to the nearest 0.001% (with 0.0005% being rounded upwards), as determined by the Dealer Managers at the Price Determination Time, calculated by means of linear interpolation of the 3 Year Mid-Swap Rate and the 4 Year Mid-Swap Rate based upon a period from the Settlement Date to the maturity date of the 2.000% Notes due 2028 in accordance with market convention.

For each series of EUR Notes, the “Mid-Swap Rate” for any maturity means the mid-market swap rate for EUR swap transactions having such maturity, as reported on the Bloomberg Screen IRSB EU Page, Pricing Source: BGN (or, if such screen is unavailable or manifestly erroneous, a generally recognized source for swap rate quotations selected by the Dealer Managers), as determined by the Dealer Managers at the Price Determination Time.

The Offerors will publicly announce by press release the Total Consideration for each series of Notes subject to the Tender Offers promptly after it is determined (provided that, if the Offer Cap is reached at the Early Tender Time, and the Offerors have not exercised their right to increase the Offer Cap to an amount in excess of the aggregate purchase price for those Notes tendered as of the Early Tender Time, then the Offerors shall announce the applicable Total Consideration only with respect to those series of Notes accepted for purchase as at the Early Tender Time), and will also announce at the same time the applicable exchange rate used to convert the aggregate purchase price for the EUR Notes validly tendered into U.S. Dollars for the purpose of determining whether the Offer Cap has been reached.

Because each of the Total Consideration and Tender Offer Consideration for the Notes is based on a fixed spread pricing formula linked to the yield on the applicable Reference Security or the applicable Interpolated Mid-Swap Rate, as applicable, the actual amount of cash that may be received by Holders whose Notes are purchased pursuant to the Tender Offers will be affected by changes in such yield or Interpolated Mid-Swap Rate, as applicable, during the term of the Tender Offers before the Price Determination Time. After the Price Determination Time, when the applicable Total Consideration and the applicable Tender Offer Consideration will no longer be linked to the yield on the applicable Reference Security or the applicable Interpolated Mid-Swap Rate, as applicable, the actual amount of cash that may be received by a tendering Holder (if any Notes are accepted) pursuant to the Tender Offers will be known and Holders will be able to ascertain the Total Consideration and Tender Offer Consideration in the manner described above.

Subject to the terms and conditions described in this Offer to Purchase, including the Acceptance Priority Levels and the proration procedures, Notes that are validly tendered on or prior to the Early Tender Time and that are accepted for purchase will receive the Total Consideration plus Accrued Interest on the Settlement Date. If the Offer Cap is not reached at the Early Tender Time, any Notes that are validly tendered following the Early Tender Time but on or prior to the Expiration Time and that are accepted for purchase will receive the Tender Offer Consideration plus Accrued Interest on the Settlement Date. The Settlement Date will be promptly following the Expiration Time and is expected to be Monday, April 22, 2024, the third business day after the Expiration Time.

The Tender Offers are not contingent upon the tender of any minimum principal amount of Notes of any of the series eligible for the Tender Offers (subject to the Authorized Denominations). The Offerors' acceptance and payment for Notes validly tendered pursuant to each Tender Offer is conditioned upon satisfaction of the conditions as set forth in "*—Conditions to the Tender Offers*" below, including the Financing Condition. All conditions to each Tender Offer will be either satisfied or waived by the Offerors on or prior to the Early Tender Time or the Expiration Time, as applicable. Subject to applicable law, the Offerors reserve the right to waive any one or more of the conditions with respect to any Tender Offer at any time.

Subject to applicable law, the Offerors reserve the right to (a) extend the Price Determination Time, Early Tender Time, Withdrawal Deadline or Expiration Time to a later date and time as announced by the Offerors; (b) increase or decrease the Offer Cap; (c) waive any or all conditions to the Tender Offers; or (d) terminate or otherwise amend the Tender Offers in any respect and return the tendered USD Notes and unblock the tendered EUR Notes, in each case by giving written notice of such amendment or termination to the Tender and Information Agent. Any amendment to the Tender Offers will apply to all Notes tendered in the Tender Offers. The Offerors will publicly announce any such extension, amendment or termination, as described under "*Expiration Time; Extension; Amendment; Termination.*" There can be no assurance that the Offerors will exercise their right to extend, terminate or amend the Tender Offers.

None of the Offerors, the Guarantors, the Dealer Managers, the Trustee or the Tender and Information Agent makes any recommendation that Holders tender or refrain from tendering all or any portion of the principal amount of their Notes, and no one has been authorized by any of them to make such a recommendation. Holders must make their own decision as to whether to tender their Notes and, if so, the principal amount of Notes to tender.

Offer Cap

The Offerors will only accept for purchase Notes up to a combined aggregate purchase price of \$2,000,000,000 (such amount, as the same may be increased or decreased, the "**Offer Cap**"). Subject to applicable law, the Offerors expressly reserve the right in their sole discretion to increase or decrease the Offer Cap after setting the Total Consideration at the Price Determination Time without extending the Withdrawal Deadline or otherwise reinstating withdrawal rights, however there can be no assurance that the Offerors will do so. Notwithstanding anything to the contrary contained herein, if the aggregate purchase price for the Notes validly tendered prior to the Early Tender Time exceeds the Offer Cap, subject to the Financing Condition the Offerors intend (but are not obligated) to increase the Offer Cap by some or all of the amount of such excess, provided it will not be increased by more than \$500,000,000 to a maximum amount of \$2,500,000,000.

The Offerors will announce any increase or decrease in the Offer Cap (i) by means of a news release and delivery of notices to DTC, Euroclear and Clearstream, Luxembourg for communication to persons shown in the records of DTC, Euroclear and Clearstream, Luxembourg as direct participants holding interests in the Notes and (ii) in the case of EUR Notes, via RNS. If at the Early Tender Time, the aggregate purchase price of Notes validly tendered and not validly withdrawn by Holders would result in the Tender Offers reaching the Offer Cap, the Offerors will not accept any Notes tendered by Holders after the Early Tender Time, unless the Offerors increase the Offer Cap.

To determine whether the Offer Cap has been reached, the Offerors will first convert the aggregate purchase price for the EUR Notes validly tendered into U.S. Dollars using the applicable exchange rate on the Bloomberg screen page “BFIX EURUSD” at the time corresponding to the Price Determination Time (or, if such screen is unavailable, a generally recognized source for currency quotations selected by the Dealer Managers with quotes as of a time as close as reasonably possible).

As described in “—*Priority of Acceptance and Proration*,” and subject to the Acceptance Priority Levels, Notes tendered at or prior to the Early Tender Time will be accepted for purchase in priority to Notes tendered after the Early Tender Time, and to the extent Notes are tendered at or prior to the Early Tender Time and accepted for purchase pursuant to the Tender Offers, the portion of the Offer Cap available for the purchase of Notes tendered after the Early Tender Time could be reduced significantly or eliminated altogether. In the event any tendered Notes are not accepted for purchase due to the terms and conditions described in this Offer to Purchase, including the Acceptance Priority Levels and the proration procedures, they will be promptly returned or credited to the Holder’s account or unblocked in the relevant direct participant’s clearing system account, as applicable.

Priority of Acceptance and Proration

The principal amount of each series of Notes that is purchased in the Tender Offers will be determined in accordance with the Acceptance Priority Levels, with Acceptance Priority Level 1 being the highest and Acceptance Priority Level 5 being the lowest, provided that, Notes tendered at or prior to the Early Tender Time will be purchased before any Notes tendered after the Early Tender Time, regardless of the Acceptance Priority Level of such Notes tendered after the Early Tender Time. Except as provided above with respect to Notes tendered at or prior to the Early Tender Time, all Notes validly tendered in the Tender Offers having a higher Acceptance Priority Level will be accepted before any validly tendered Notes having a lower Acceptance Priority Level are accepted. If the aggregate purchase price of the principal amount of Notes tendered in the Tender Offers would exceed the Offer Cap, the amount of Notes purchased may be subject to proration (as described herein).

If the Offer Cap is reached at the Early Tender Time, then no Notes tendered after the Early Tender Time will be purchased pursuant to the Tender Offers, unless the Offerors increase the Offer Cap, regardless of the Acceptance Priority Level of such Notes tendered after the Early Tender Time. Subject to applicable law, the Offerors reserve the right, but are under no obligation, to increase or decrease the Offer Cap at any time in their sole discretion without extending the Withdrawal Deadline or otherwise reinstating withdrawal rights. If the Tender Offers are oversubscribed at the Early Tender Time, then the Offerors will issue a press release promptly after the Early Tender Time stating that Notes tendered after the Early Tender Time will not be purchased pursuant to the Tender Offers.

If the Tender Offers are not oversubscribed at the Early Tender Time but the purchase of all Notes validly tendered after the Early Tender Time and at or prior to the Expiration Time, when added to the Notes that were accepted for purchase by the Offerors at the Early Tender Time, would cause the Offerors to purchase Notes of a combined aggregate purchase price in excess of the Offer Cap, then the Tender Offers will be oversubscribed at the Expiration Time and the Offerors will accept for purchase (assuming satisfaction or waiver of the conditions to the Offers, including the Financing Condition) the principal amount of each series of Notes in accordance with the Acceptance Priority Levels (provided that Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time will be purchased prior to any Notes tendered after the Early Tender Time, regardless of the Acceptance Priority Level of such Notes validly tendered after the Early Tender Time), with Acceptance Priority Level 1 being the highest and Acceptance Priority Level 5 the lowest, and the amount of Notes purchased will be subject to proration (as described herein) such that the Offerors will not purchase Notes which, when combined, have an aggregate purchase price in excess of the Offer Cap.

If the purchase of all validly tendered Notes would result in an aggregate purchase price greater than the Offer Cap, then the Tender Offers will be oversubscribed and if the Offerors accept Notes in the Tender Offers, any Notes accepted for purchase in the lowest Acceptance Priority Level in which Notes are accepted for purchase will be accepted for tender on a prorated basis, with the aggregate principal amount of each Holder’s validly tendered Notes accepted for purchase determined by multiplying each Holder’s tender of Notes of such Acceptance Priority Level by the proration factor, and rounding the product down to the nearest \$1,000 or €1,000 principal amount, as applicable.

The proration factor shall be derived from a fraction the numerator of which is the relevant aggregate principal amount of the applicable series of Notes at that Acceptance Priority Level that can be repurchased pursuant to the Offer Cap and the denominator of which is either (i) the aggregate principal amount for all Notes at that Acceptance Priority Level that have been validly tendered and not validly withdrawn prior to the Early Tender Time, if the Offer Cap is reached at the Early Tender Time; and (ii) the aggregate principal amount for all Notes at that Acceptance Priority Level that have been validly tendered after the Early Tender Time and prior to the Expiration Time, if the Offer Cap is not reached at the Early Tender Time. In each case, such proration factor may be subject to

adjustment due to the rounding of individual submissions and due to the impact of Authorized Denomination requirements to ensure that the Offer Cap is not exceeded.

In the event of any such pro-ration:

(a) the EUR Offeror intends to apply the applicable proration factor to each valid tender of EUR Notes in such a manner as will result in both (i) the relevant Holder transferring EUR Notes to the EUR Offeror in an aggregate principal amount of at least the relevant Minimum Denomination of the relevant EUR Notes (unless the relevant EUR Tender Instruction is rejected in its entirety, as described in paragraph (b) below) and (ii) the relevant Holder's residual amount of EUR Notes (being the principal amount of the EUR Notes the subject of the relevant EUR Tender Instruction that are not accepted for purchase by virtue of such scaling) amounting to either (A) at least the relevant Minimum Denomination or (B) zero, and (subject as provided in paragraph (b) below) the EUR Offeror therefore intends to adjust the relevant proration factor applicable to any EUR Tender Instruction accordingly; and

(b) if following the application of the applicable proration factor (prior to any adjustment as referred to in paragraph (a) above), the principal amount of EUR Notes otherwise due to be accepted for purchase from a Holder pursuant to a EUR Tender Instruction would be less than the relevant Minimum Denomination, the EUR Offeror may in its sole discretion choose to (i) accept at least the relevant Minimum Denomination or (ii) reject the relevant EUR Tender Instruction in its entirety.

In the event any tendered USD Notes are not accepted for purchase due to proration, they will be promptly returned or credited to the Holder's account.

EXPIRATION TIME; EXTENSION; AMENDMENT; TERMINATION

The Tender Offers will expire at 5:00 p.m., New York City time, on Wednesday, April 17, 2024, unless extended or earlier terminated by the Offerors in their sole discretion. In the event a Tender Offer is extended, the term "Expiration Time" with respect to such extended Tender Offer shall mean the time and date on which such Tender Offer as so extended, shall expire. The Offerors reserve the right to extend any Tender Offer from time to time or for such period or periods as they may determine in their sole discretion. If the Offerors exercise any such right, the Offerors will give written notice thereof to the Tender and Information Agent and will make a public announcement thereof as promptly as practicable. Such announcement, in the case of an extension of the Expiration Time or Early Tender Time, will be issued no later than 9:00 a.m., New York City time, on the next business day after the previously scheduled Expiration Time or Early Tender Time, respectively. During any extension of the Tender Offers, all Notes previously tendered (and not validly withdrawn) and not accepted for purchase will remain subject to the Tender Offers and, subject to the terms and conditions of the Tender Offers, may be accepted for purchase by the Offerors.

Subject to applicable law, the Offerors reserve the right, in their sole discretion, at any time prior to the Expiration Time, to waive any condition of the Tender Offers, to amend any of the terms of the Tender Offer, and to modify the Total Consideration or Tender Offer Consideration.

Subject to applicable law, the Offerors reserve the right, in their sole discretion to terminate the Tender Offers. Any such termination will be followed promptly by public announcement thereof. In the event the Offerors terminate a Tender Offer, they shall give immediate notice thereof to the Tender and Information Agent. Notes theretofore tendered and not accepted for purchase will be returned promptly to the tendering Holders thereof or unblocked in the direct participant's clearing system account, as applicable. In the event that the Tender Offers are terminated, withdrawn or otherwise not consummated prior to the Early Tender Time or Expiration Time, respectively, the Total Consideration or the Tender Offer Consideration (as applicable) will not become payable pursuant thereto. See "*Withdrawal of Tenders*" and "*Conditions of the Tender Offers*."

ACCEPTANCE OF NOTES; PAYMENT FOR NOTES

Upon the terms and subject to the conditions of the Tender Offers, including the Acceptance Priority Levels and the proration procedures, the Offerors will accept for purchase up to the Offer Cap of Notes validly tendered pursuant to the Tender Offers (or defectively tendered, if such defect has been waived by the Offerors) and not validly withdrawn, upon the satisfaction or waiver of the conditions of the Tender Offers specified herein under "*Conditions of the Tender Offers*," including the Financing Condition.

The Offerors reserve the right, in their sole discretion, to delay acceptance for purchase of Notes tendered under the Tender Offers or the payment for Notes accepted for purchase (subject to Rule 14e-1 under the Exchange Act, which requires that an offeror pay the consideration offered or return the securities deposited by or on behalf of

the Holders thereof promptly after the termination or withdrawal of a tender offer), or to terminate the Tender Offers as set forth herein or in order to comply with any applicable law and not accept for purchase any Notes not theretofore accepted for purchase. In all cases, payment for Notes accepted for purchase pursuant to the Tender Offers will be made only after timely receipt by the Tender and Information Agent of confirmation of book-entry transfer thereof, satisfaction of DTC's ATOP procedures or EUR Tender Instructions and any other documents required thereby.

The Offerors will be deemed to have accepted for purchase validly tendered Notes (or defectively tendered Notes, if such defect has been waived by the Offeror) when the Offerors give oral (confirmed in writing) or written notice thereof to the Tender and Information Agent. Payment for Notes accepted for purchase in the Tender Offers will be made by the Offerors by depositing such payment with the DTC, Euroclear or Clearstream, Luxembourg. DTC, Euroclear and Clearstream, Luxembourg will act as agents for the tendering Holders for the purpose of receiving the Total Consideration or Tender Offer Consideration and transmitting such consideration (and any Accrued Interest payable) to such Holders. Payment by the Offerors shall for all purposes be deemed to have been completed upon its deposit with DTC, Euroclear or Clearstream, Luxembourg of the Total Consideration or Tender Offer Consideration, as applicable, plus Accrued Interest. Under no circumstances will the Offerors pay interest on the applicable Total Consideration or Tender Offer Consideration, as applicable, by reason of any delay on the part of DTC, Euroclear or Clearstream, Luxembourg in making payment to Holders. Upon the terms and subject to the conditions of the Tender Offers, delivery of the Total Consideration or Tender Offer Consideration (and any Accrued Interest payable) will be made on the Settlement Date for Notes accepted for purchase that have been validly tendered and not validly withdrawn at or prior to the Early Tender Time or Expiration Time, as relevant (or, with respect to defectively tendered Notes, if the Offerors have waived such defect).

Tenders of Notes pursuant to the Tender Offers will be accepted only in a principal amount that is an Authorized Denomination. Holders who tender less than all of their Notes must continue to hold Notes in at least the minimum Authorized Denomination of \$1,000 or €100,000 (in the case of the 2.700% Notes due 2026 or the 2.125% Notes due 2027) or €1,000 (in the case of the 2.000% Notes due 2028) principal amount, as applicable.

USD Notes

If, for any reason, acceptance for purchase of, or payment for, validly tendered USD Notes pursuant to the Tender Offers is delayed or the Offerors are unable to accept for purchase, or to pay for, validly tendered USD Notes pursuant to the Tender Offers, then the Tender and Information Agent, nevertheless, on behalf of the Offerors, may retain tendered USD Notes, without prejudice to the rights of the Offerors described under "*Expiration Time; Extension; Amendment; Termination*," "*Conditions of the Tender Offers*" and "*Withdrawal of Tenders*" (subject to Rule 14e-1 under the Exchange Act).

If any tendered USD Notes are not accepted for purchase for any reason pursuant to the terms and conditions of the Tender Offers, such USD Notes will be credited to the account maintained at DTC from which such USD Notes were delivered, promptly following the Expiration Time or the termination of the Tender Offers.

EUR Notes

Validly tendered EUR Notes will be blocked in the relevant account at Euroclear or Clearstream, Luxembourg from the date that the tender of such EUR Notes is made until the earlier of (a) the date on which the tender of the relevant EUR Notes is withdrawn in accordance with the terms of the relevant Tender Offer and (b) the time of settlement on the Settlement Date.

General

The Offerors reserve the right to transfer or assign, in whole or from time to time in part, to one or more of their respective wholly-owned subsidiaries, the right to purchase all or any portion of such Notes tendered pursuant to the Tender Offers, but any such transfer or assignment will not relieve the Offerors of their obligations under the Tender Offers and will in no way prejudice the rights of tendering Holders to receive payment for their Notes validly tendered and not validly withdrawn and accepted for purchase pursuant to the Tender Offers.

Holders whose Notes are tendered and accepted for purchase pursuant to the Tender Offers will be entitled to any and all Accrued Interest on their Notes from the last interest payment date for such Notes preceding the Settlement Date up to, but not including, the Settlement Date regardless of the method of delivery of such Notes. **Under no circumstances will any additional interest be payable because of any delay in the transmission of funds to the Holders of purchased Notes or otherwise.**

Holders will not be obligated to pay fees or transfer taxes in the Tender Offers. Tendering Holders will not be obligated to pay brokerage fees or commissions to any of the Dealer Managers, the Tender and Information Agent or the Offerors. Holders whose Notes are held by a broker, dealer, commercial bank, trust Offerors or other nominee should contact such nominee to determine whether a fee will be charged for tendering Notes pursuant to the Tender Offers.

PROCEDURES FOR TENDERING NOTES

Any beneficial owner whose Notes are registered in the name of a Custodian or held through DTC, Euroclear or Clearstream, Luxembourg and who wishes to tender its Notes should contact such Custodian promptly and instruct such Custodian to tender its Notes on such beneficial owner's behalf.

USD Notes

Tender of Notes Held through DTC

The Tender Offers with respect to the USD Notes are eligible for ATOP. Accordingly, DTC participants may electronically transmit their acceptance of the Tender Offers without tendering the related USD Notes by causing DTC to transfer their USD Notes to the Tender and Information Agent in accordance with DTC's ATOP procedures. DTC will then send an Agent's Message to the Tender and Information Agent.

The term "**Agent's Message**" means a message transmitted by DTC, received by the Tender and Information Agent and forming part of the Book-Entry Confirmation (as defined herein), which states that DTC has received an express acknowledgment from the DTC participant tendering USD Notes that are the subject of such Book-Entry Confirmation that such DTC participant has received and agrees to be bound by the terms of the Tender Offers as set forth in this Offer to Purchase and that the Offerors may enforce such agreement against such participant. **Holders desiring to tender their USD Notes prior to the Early Tender Time or the Expiration Time must allow sufficient time for completion of the ATOP procedures during the normal business hours of DTC on such date. Beneficial owners should be aware that their Custodian may establish its own earlier deadline for participation in the Tender Offers. Accordingly, beneficial owners wishing to participate in the Tender Offers should contact their Custodians as soon as possible in order to determine the time by which such owner must take action in order to participate. If you hold your USD Notes through a Custodian, you should ask your Custodian if you will be charged a fee to tender your USD Notes through the Custodian.**

Tender of USD Notes Held in Physical Form

All Holders hold the USD Notes through Clearing System accounts and there are no USD Notes in physical form. Accordingly, there is no letter of transmittal in connection with these Tender Offers. If you believe you hold USD Notes in physical form, please contact the Tender and Information Agent regarding procedures for participating in the Tender Offers.

Book-Entry Transfer

The Tender and Information Agent will establish and maintain one or more accounts with respect to the USD Notes at DTC promptly after the date of this Offer to Purchase (to the extent such arrangements have not been made previously by the Tender and Information Agent), and any financial institution that is a participant in DTC and whose name appears on a security position listing as the owner of the USD Notes may make book-entry delivery of USD Notes by causing DTC to transfer such USD Notes into the Tender and Information Agent's account in accordance with DTC's procedures for such transfer. The confirmation of a book-entry transfer of USD Notes into the Tender and Information Agent's account at DTC as described above is referred to herein as a "**Book-Entry Confirmation**." Delivery of documents to DTC in accordance with such DTC procedures does not constitute delivery to the Tender and Information Agent.

Other Matters

Notwithstanding any other provision hereof, payment for USD Notes accepted for purchase pursuant to the Tender Offers will in all cases be made only after timely receipt by the Tender and Information Agent of (i) a timely Book-Entry Confirmation with respect to, such USD Notes, and (ii) an Agent's Message in connection with a tender through ATOP. Under no circumstances will interest be paid on the Total Consideration or Tender Offer Consideration as a result of any delay in making such payment.

Tenders of USD Notes pursuant to any of the procedures described above, and acceptance thereof by the USD Offerors, will constitute a binding agreement between the USD Offerors and the tendering Holder of such USD Notes, upon the terms and subject to the conditions of the Tender Offers, which agreement will be governed by, and construed in accordance with, the laws of the State of New York.

By tendering USD Notes through book-entry transfer and subject to and effective upon acceptance for purchase of, and payment for, such USD Notes tendered therewith, a tendering Holder: (i) irrevocably sells, assigns and transfers to, or upon the order of, the USD Offerors all right, title and interest in and to all such USD Notes tendered thereby pursuant to the Tender Offers; (ii) waives any and all other rights with respect to such USD Notes tendered pursuant to the Tender Offers (including the tendering Holder's waiver of any existing or past defaults and their consequences in respect of such USD Notes and the relevant indentures under which such USD Notes were issued); (iii) releases and discharges the USD Offerors from any and all claims such Holder may have now, or may have in the future, arising out of, or related to, such USD Notes tendered pursuant to the Tender Offers, including any claims that such Holder is entitled to receive additional principal or interest payments with respect to such USD Notes or to participate in any redemption or defeasance of such USD Notes; and (iv) irrevocably constitutes and appoints the Tender and Information Agent as the true and lawful agent and attorney-in-fact of such Holder with respect to any such tendered USD Notes (understanding that the Tender and Information Agent is also acting as agent for the USD Offerors), with full power of substitution and resubstitution (such power of attorney being deemed to be an irrevocable power coupled with an interest) to (a) transfer ownership of such USD Notes on the account books maintained by DTC, together, in any such case, with all accompanying evidences of transfer and authenticity, to the USD Offerors, (b) present such USD Notes for transfer on the relevant security register, and (c) receive all benefits or otherwise exercise all rights of beneficial ownership of such USD Notes (except that the Tender and Information Agent will have no rights to, or control over, funds from the USD Offerors, except as agent for the tendering Holders, for the Total Consideration, Tender Offer Consideration and Accrued Interest for any USD Notes tendered pursuant to the Tender Offers that are purchased by the USD Offerors), all in accordance with the terms of the Tender Offers.

The Holder, by tendering its USD Notes, represents and warrants that, and (if the relevant Holder of USD Notes is not a person shown in the records of DTC (a "**Direct Participant**")) the relevant Direct Participant on behalf of the relevant Holder or the beneficial owner, as the case may be, will be deemed to have represented, warranted and agreed that:

- it has received and reviewed this Offer to Purchase and has undertaken an appropriate analysis of the implications of the Tender Offers without reliance on the USD Offerors, the Guarantors, the Dealer Managers, the Trustee or the Tender and Information Agent;
- (i) owns such USD Notes tendered and is entitled to tender such USD Notes and (ii) has full power and authority to tender, sell, assign and transfer such USD Notes tendered and that, when the same are accepted for purchase by the USD Offerors, the USD Offerors will acquire good, marketable and unencumbered title thereon, free and clear of all liens, restrictions, charges and encumbrances, and the same will not be subject to any adverse claims;
- if such USD Notes tendered for purchase are accepted by the USD Offerors it acknowledges that: (i) the Total Consideration or Tender Offer Consideration (as applicable) and the Accrued Interest in respect of such USD Notes validly tendered for purchase by such Holder and accepted by the USD Offerors will be calculated by the Dealer Managers on behalf of the USD Offerors and such calculation will, absent manifest error, be conclusive and binding; (ii) the Total Consideration or Tender Offer Consideration (as applicable) and the Accrued Interest will be paid in US dollars; (iii) such cash amounts will be deposited by or on behalf of the USD Offerors with the Tender and Information Agent, or upon instructions of the Tender and Information Agent, to DTC on the Settlement Date; and (iv) on receipt of such cash amounts, the Tender and Information Agent, or upon instructions of the Tender and Information Agent, DTC will make payments promptly to the accounts of the Direct Participants;
- it agrees to do all such acts and things as shall be necessary and execute any additional documents deemed by the USD Offerors to be desirable, in each case to complete the transfer of the relevant USD Notes to the USD Offerors or their nominee against payment to it of the applicable Total Consideration or Tender Offer Consideration and the Accrued Interest for such USD Notes and/or to perfect any of the authorities expressed to be given hereunder;
- it has observed the laws and regulations of all relevant jurisdictions, obtained all requisite governmental, exchange control or other required consents, complied with all requisite

formalities, and paid any issue, transfer or other taxes or requisite payments due from it in each respect in connection with any offer or acceptance in any jurisdiction and that it has not taken or omitted to take any action in breach of the terms of the Tender Offers or which will or may result in the USD Offerors, the Guarantors, the Dealer Managers, the Tender and Information Agent, the Trustee or any other person acting in breach of the legal or regulatory requirements of any such jurisdiction in connection with the Tender Offers;

- no information has been provided to it by the USD Offerors, the Guarantors, the Dealer Managers, the Trustee or the Tender and Information Agent, or any of their respective directors or employees, with regard to the tax consequences for Holders of USD Notes arising from the purchase of USD Notes by the USD Offerors pursuant to the Tender Offers and the receipt by Holders of USD Notes of the Total Consideration or Tender Offer Consideration (as applicable) and the Accrued Interest, and it acknowledges that it is solely liable for any taxes and similar or related payments imposed on it under the laws and regulations of any applicable jurisdiction as a result of its participation in the Tender Offers and agrees that it will not and does not have any right of recourse (whether by way of reimbursement, indemnity or otherwise) against the USD Offerors, the Guarantors, the Dealer Managers, the Trustee or the Tender and Information Agent, or any of their respective directors, officers, employees, agents or affiliates, or any other person in respect of such taxes and payments;
- it is not a person to whom it is unlawful to make an invitation pursuant to the Tender Offers under applicable securities laws and regulations, it has not distributed or forwarded this Offer to Purchase or any other documents or materials relating to the Tender Offers to any such person(s) and it has complied with all laws and regulations applicable to it for the purposes of its participation in the Tender Offers;
- it is either (a) not a resident of and/or located in the United Kingdom; (b) an investment professional falling within the definition contained in article 19(5) of the Order; (c) a creditor or member of the relevant USD Offeror or other person falling within article 43(2) of the Order, or (d) a person to whom this Offer to Purchase and any other documents or materials relating to the Tender Offers may otherwise lawfully be communicated in accordance with the Order;
- it is either (a) not a resident of and/or located in the Republic of France; or (b) it is a qualified investor as defined in Article 2(e) of the Prospectus Regulation;
- it is either (a) not a resident of and/or located in the Republic of Italy; or (b) is tendering the USD Notes through, an authorized person (such as an investment firm, bank or financial intermediary permitted to conduct such activities in Italy in accordance with the Financial Services Act, CONSOB Regulation No. 20307 of February 15, 2018, as amended, and Legislative Decree No. 385 of September 1, 1993, as amended) and in compliance with applicable laws and regulations and with requirements imposed by CONSOB or any other Italian authority;
- it is either (a) not a resident of and/or located in Belgium; or (b) a qualified investor (*“investisseur qualifié”/“gekwalficeerde belegger”*) within the meaning of Article 2(e) of the Prospectus Regulation acting on its own account;
- all authority conferred or agreed to be conferred pursuant to its acknowledgements, agreements, representations, warranties and undertakings, and all of its obligations shall be binding upon its successors, assigns, heirs, executors, trustees in bankruptcy and legal representatives, and shall not be affected by, and shall survive, its death or incapacity;
- it shall indemnify the USD Offerors, the Guarantors, the Dealer Managers, the Trustee and the Tender and Information Agent against all and any losses, costs, claims, liabilities, expenses, charges, actions or demands which any of them may incur or which may be made against any of them as a result of any breach of any of the terms of, or any of the agreements, representations, warranties and/or undertakings given in connection with the Tender Offers made (including any acceptance thereof) by any such Holder;

- it accepts that the USD Offerors are under no obligation to accept tenders of USD Notes for purchase pursuant to the Tender Offers, and accordingly such tender may be accepted or rejected by the USD Offerors in their sole discretion and for any reason;
- it understands and agrees that the USD Offerors' acceptance for purchase of USD Notes offered pursuant to the Tender Offers will constitute a binding agreement between such Holder and the USD Offerors in accordance with the terms and subject to the conditions of the Tender Offers;
- it and, if applicable, any beneficial owner on whose behalf the representation is being made, is not (i) a person that is, or is owned or controlled by a person that is, described or designated as a "specially designated national" or "blocked person" in the most current U.S. Treasury Department list of "Specially Designated National and Blocked Persons" or an entity included in the Sectoral Sanctions Identifications List (which can be found at: <http://sdnsearch.ofac.treas.gov/>); or (ii) currently subject to, or in violation of, any sanctions under (x) the laws and regulations that have been officially published and are administered or enforced by the U.S. Government (including, without limitation, the Office of Foreign Assets Control of the U.S. Department of the Treasury or the U.S. Department of State), or any enabling legislation or executive order relating thereto; or (y) any equivalent sanctions or measures officially published and imposed by the European Union, any member state of the European Union, His Majesty's Treasury, the United Nations or any other relevant sanctions authority, including sanctions imposed against certain states, organizations and individuals under the European Union's Common Foreign & Security Policy (such person or entity, a "USD Sanctions Restricted Person");
- none of the USD Offerors, the Guarantors, the Dealer Managers, the Trustee or the Tender and Information Agent has given it any information with respect to the Tender Offers save as expressly set out in this Offer to Purchase nor has any of them made any recommendation to it as to whether it should tender USD Notes in the Tender Offers, and it has made its own decision with regard to tendering USD Notes in the Tender Offers based on any legal, tax or financial advice it has deemed necessary to seek; and
- it understands that the deadline for the receipt of any tender instructions by the Tender and Information Agent is the Expiration Time and that any tender instructions must be submitted in time for them to be received by the Tender and Information Agent by the Expiration Time.

The Holder will, upon request, execute and deliver any additional documents deemed by the Tender and Information Agent or the USD Offerors to be necessary or desirable to complete the sale, assignment and transfer of such USD Notes tendered pursuant to the Tender Offers.

All questions as to the form of all documents and the validity (including time of receipt) and acceptance or withdrawal of all tenders of USD Notes will be determined by the USD Offerors, in their sole discretion, the determination of which shall be final and binding. The USD Offerors reserve the absolute right, in their sole discretion, to reject any or all tenders of USD Notes that are not in proper form or the acceptance or withdrawal of which, in the USD Offerors' opinion, may be unlawful. The USD Offerors also reserve the right to waive any defects, irregularities or conditions of tender as to particular USD Notes whether or not similar defects or irregularities are waived in the case of other Holders. A waiver of any defect or irregularity with respect to the tender of one Note shall not constitute a waiver of the same or any other defect or irregularity with respect to the tender of any other Note.

The USD Offerors' interpretation of the terms and conditions of the Tender Offers will be final and binding.

Any defect or irregularity in connection with tenders of USD Notes must be cured within such time as the USD Offerors determine, unless waived by the USD Offerors. Tenders of USD Notes shall not be deemed to have been made until all defects and irregularities have been waived by the USD Offerors or cured. A defective tender of USD Notes (which defect is not waived by the USD Offerors) will not constitute a valid tender of USD Notes. None of the USD Offerors, the Guarantors, the Trustee, the Tender and Information Agent, the Dealer Managers or any other person will be under any duty to give notice of any defects or irregularities in tenders of USD Notes, or will incur any liability to Holders for failure to give any such notice.

EUR Notes

Holders that need assistance with respect to the procedures for tendering EUR Notes should contact the Tender and Information Agent, the contact details for whom are on the last page of this Offer to Purchase.

Summary of Actions to be Taken

To tender EUR Notes in the Tender Offers, a holder of EUR Notes should deliver, or arrange to have delivered on its behalf, via Euroclear or Clearstream, Luxembourg and in accordance with the requirements of such clearing system, a valid EUR Tender Instruction that is received in each case by the tender agent by the Expiration Time, where:

- “**EUR Tender Instruction**” means the electronic tender and blocking instruction in the form specified in the Clearing System Notice for submission by persons shown in Euroclear’s or Clearstream, Luxembourg’s records as direct participants holding interests in the EUR Notes to the Tender and Information Agent via the relevant clearing system and in accordance with the requirements of such clearing system by the relevant deadline in order for Holders of EUR Notes to be able to participate in the Tender Offers; and
- “**Clearing System Notice**” means the form of notice to be sent by Euroclear or Clearstream, Luxembourg to persons shown in their records as direct participants holding interests in the EUR Notes on or about the date of this Offer to Purchase informing such direct participants of the procedures to be followed in order to participate in the Tender Offers.

Holders of EUR Notes are advised to check with any bank, securities broker or other intermediary through which they hold EUR Notes when such intermediary would require to receive instructions from a Holder in order for that Holder to be able to participate in, or withdraw their instruction to participate in, the Tender Offers before the deadlines specified in this Offer to Purchase. **The deadlines set by any such intermediary and Euroclear or Clearstream, Luxembourg for the submission of EUR Tender Instructions will be earlier than the relevant deadlines specified in this Offer to Purchase.**

Holders who hold EUR Notes directly in the securities settlement system operated by the NBB-SSS or through a direct participant of the NBB-SSS (other than Euroclear or Clearstream, Luxembourg) must, in order to be eligible to participate in the Tender Offers in the manner specified in this Offer to Purchase, (i) arrange for the EUR Notes which they wish to tender to be transferred to an account in either Euroclear or Clearstream, Luxembourg, and (ii) maintain, or where relevant, procure, access to an account in either Euroclear or Clearstream, Luxembourg through which such EUR Notes can be traded, and to which Total Consideration or the Tender Offer Consideration (as applicable) and the applicable Accrued Interest may be credited by the EUR Offeror.

Holders of EUR Notes who do not have access to an account, as described above, in either Euroclear or Clearstream, Luxembourg (either directly or through a direct participant or other intermediary), or who do not transfer the EUR Notes which they wish to tender to a direct participant in either Euroclear or Clearstream, Luxembourg, will not be able to submit a EUR Tender Instruction to the Tender and Information Agent and will not be eligible to participate in the Tender Offers in the manner specified in this Offer to Purchase.

Any Holder of EUR Notes who (i) holds its EUR Notes directly, or through a direct participant of the NBB-SSS, in an “N account” within the NBB-SSS, (ii) is not eligible, in accordance with Article 4 of the Belgian Royal Decree of 26 May 1994, to hold its EUR Notes (directly or indirectly) in an “X account” within the NBB-SSS, and who is therefore unable to transfer the relevant EUR Notes to an account in either Euroclear or Clearstream, Luxembourg and (iii) who is eligible to view this Offer to Purchase and make an investment decision with respect to the Tender Offers, may contact the Tender and Information Agent for further information, using the contact details set out on the last page of this Offer to Purchase.

A separate EUR Tender Instruction must be submitted on behalf of each beneficial owner of the EUR Notes of each Series.

EUR Tender Instructions

The tendering of EUR Notes in the Tender Offers will be deemed to have occurred upon receipt by the Tender and Information Agent via Euroclear or Clearstream, Luxembourg of a valid EUR Tender Instruction submitted in accordance with the requirements of such clearing system. The receipt of such EUR Tender Instruction by Euroclear or Clearstream, Luxembourg will be acknowledged in accordance with the standard practices of such

clearing system and will result in the blocking of the relevant EUR Notes in the Holder's account at the relevant clearing system so that no transfers may be effected in relation to such EUR Notes.

Holders of EUR Notes must take the appropriate steps through Euroclear or Clearstream, Luxembourg so that no transfers may be effected in relation to such blocked EUR Notes at any time after the date of submission of such EUR Tender Instruction, in accordance with the requirements of the relevant clearing system and the deadlines required by such clearing system. By blocking such EUR Notes in the relevant clearing system, each direct participant will be deemed to consent to have Euroclear or Clearstream, Luxembourg provide details concerning such direct participant's identity to the Tender and Information Agent (and for the Tender and Information Agent to provide such details to the EUR Offeror and the Dealer Managers, and their respective legal advisers).

Only direct participants in Euroclear or Clearstream, Luxembourg may submit EUR Tender Instructions. Holders of EUR Notes that are not direct participants must arrange for the direct participant through they hold the relevant EUR Notes to submit a EUR Tender Instruction on their behalf to Euroclear or Clearstream, Luxembourg by the deadlines specified by such clearing system.

By submitting a valid EUR Tender Instruction to Euroclear or Clearstream, Luxembourg in accordance with the standard procedures of such clearing system, the Holder of the relevant EUR Notes and any direct participant submitting such EUR Tender Instruction on such Holder's behalf shall be deemed to agree to, acknowledge, represent, warrant and undertake to the EUR Offeror, the Guarantors, the Dealer Managers and the Tender and Information Agent the following at the time of submission of such EUR Tender Instruction, the Expiration Time and on the Settlement Date (if the holder of such EUR Notes or the direct participant is unable to give these acknowledgements, agreements, representations, warranties and undertakings, such holder or direct participant should contact the Tender and Information Agent immediately):

- (a) *Non-reliance*: it has received the Offer to Purchase, and has reviewed and accepts the offer and distribution restrictions the terms, conditions, risk factors and other considerations of the Tender Offers, all as described in the Offer to Purchase, and has undertaken an appropriate analysis of the implications of each relevant Tender Offer without reliance on the EUR Offeror, the Guarantors, the Dealer Managers or the Tender and Information Agent;
- (b) *Identity*: by blocking the relevant EUR Notes in Euroclear or Clearstream, Luxembourg, it will be deemed to consent, in the case of a direct participant, to have such clearing system provide details concerning its identity to the Tender and Information Agent (and for the Tender and Information Agent to provide such details to the EUR Offeror and the Dealer Managers, and their respective legal advisers);
- (c) *Renunciation of title and claims*: upon the terms and subject to the conditions of the relevant Tender Offer, it tenders in the relevant Tender Offer the aggregate principal amount of EUR Notes in its account blocked in Euroclear or Clearstream, Luxembourg and, subject to and effective upon the purchase by the EUR Offeror of the EUR Notes blocked in such clearing system account, it renounces all right, title and interest in and to all such EUR Notes purchased by or at the direction of the EUR Offeror pursuant to such Tender Offer and waives and releases any rights or claims it may have against the EUR Offeror with respect to any such EUR Notes or such Tender Offer, as the case may be, and it unconditionally and irrevocably releases, discharges and waives all claims (including all claims for interest, costs and orders for costs), actions and causes of action, present or future and however arising, whether or not presently known or unknown (including those which arise hereafter upon a change in the relevant law) whether arising in equity or under common law or statute or by reason of breach of contract or in respect of any tortious act or omission or otherwise (whether or not damage has yet been suffered) it has, may have or had against the EUR Offeror and each of its present or former officers, directors, employees or agents which arise out of or relate to, or are in any way connected with the EUR Notes, or non-contractual obligations arising out of or in connection with the EUR Notes. Further, it undertakes and covenants not to, and shall procure that any entity controlled, directly or indirectly, by it, or that controls, directly or indirectly, it, shall not, make, pursue, litigate, commence or prosecute any proceedings in relation to the EUR Notes, or non-contractual obligations arising out of or in connection with the EUR Notes, against the EUR Offeror or any of its present or former officers, directors, employees or agents following purchase of the EUR Notes on the Settlement Date in accordance with the provisions of this Offer to Purchase;
- (d) *Ratification*: it agrees to ratify and confirm each and every act or thing that may be done or effected by the EUR Offeror, any of its directors or any person nominated by the EUR Offeror in the proper exercise of his or her powers and/or authority hereunder;

- (e) *Calculation of Total Consideration or Tender Offer Consideration (as applicable)*: if such EUR Notes tendered for purchase are accepted by the EUR Offeror it acknowledges that: (i) the Total Consideration or Tender Offer Consideration (as applicable) and the Accrued Interest in respect of such EUR Notes validly tendered for purchase by such Holder and accepted by the EUR Offeror will be calculated by the Dealer Managers on behalf of the EUR Offeror and such calculation will, absent manifest error, be conclusive and binding; (ii) the Total Consideration or Tender Offer Consideration (as applicable) and the Accrued Interest will be paid in euro; (iii) such cash amounts will be deposited by or on behalf of the EUR Offeror with Euroclear and/or Clearstream, Luxembourg on the Settlement Date; and (iv) on receipt of such cash amounts, Euroclear and/or Clearstream, Luxembourg will make payments promptly to the accounts of the direct participants;
- (f) *Further acts*: it agrees to do all such acts and things as shall be necessary and execute any additional documents deemed by the EUR Offeror to be desirable, in each case to complete the transfer of the relevant EUR Notes to the EUR Offeror or its nominee against payment to it of the Total Consideration or the Tender Offer Consideration (as applicable) and the applicable Accrued Interest for such EUR Notes and/or to perfect any of the authorities expressed to be given hereunder;
- (g) *Compliance with applicable laws*: it has observed the laws of all relevant jurisdictions, obtained all requisite governmental, exchange control or other required consents, complied with all requisite formalities and paid any issue, transfer or other taxes or requisite payments due from such Holder in each respect in connection with any offer or acceptance in any jurisdiction, and that such Holder has not taken or omitted to take any action in breach of the terms of the Tender Offers in respect of the EUR Notes or which will or may result in the EUR Offeror or any other person acting in breach of the legal or regulatory requirements of any such jurisdiction in connection with the Tender Offers in respect of the EUR Notes, as applicable, or the tender of EUR Notes, as applicable, in connection therewith;
- (h) *Successors and assigns*: all authority conferred or agreed to be conferred pursuant to its acknowledgements, agreements, representations, warranties and undertakings, and all of its obligations shall be binding upon its successors, assigns, heirs, executors, trustees in bankruptcy and legal representatives, and shall not be affected by, and shall survive, its death or incapacity;
- (i) *Information or recommendation*: none of the EUR Offeror, the Guarantors, the Dealer Managers or the Tender and Information Agent has given it any information with respect to the Tender Offers save as expressly set out in the Offer to Purchase nor has any of them made any recommendation to it as to whether it should tender EUR Notes in the Tender Offers and it has made its own decision with regard to tendering EUR Notes in the Tender Offers based on any legal, tax or financial advice it has deemed necessary to seek;
- (j) *Tax consequences*: no information has been provided to it by the EUR Offeror, the Guarantors, the Dealer Managers, the Tender and Information Agent, or any of their respective directors, officers or employees, with regard to the tax consequences for holders of EUR Notes arising from the tender of EUR Notes in the Tender Offers and the receipt of the Total Consideration or the Tender Offer Consideration (as applicable) and applicable Accrued Interest (save, in the case of the EUR Offeror, as set out under “*Certain United States Federal Tax Considerations*” and “*Certain Belgian Tax Considerations*” below) and it acknowledges that it is solely liable for any taxes and similar or related payments imposed on it under the laws of any applicable jurisdiction in connection with the Tender Offers and agrees that it will not and does not have any right of recourse (whether by way of reimbursement, indemnity or otherwise) against the EUR Offeror, the Guarantors, the Dealer Managers, the Tender and Information Agent or any of their respective directors, officers or employees, or any other person in respect of such taxes and payments;
- (k) *No unlawful invitation*: it is not a person to whom it is unlawful to make an invitation pursuant to the Tender Offers under applicable securities laws, it has not distributed or forwarded the Offer to Purchase or any other documents or materials relating to the Tender Offers to any such person(s) and it has (before submitting, or arranging for the submission on its behalf, as the case may be, of the EUR Tender Instruction in respect of the EUR Notes it is tendering for purchase) complied with all laws and regulations applicable to it for the purposes of its participation in the relevant Tender Offer;
- (l) *United Kingdom*: it is either (a) not a resident of and/or located in the United Kingdom; (b) an investment professional falling within the definition contained in article 19(5) of the Order; (c) a creditor or member of the EUR Offeror or other person falling within article 43(2) of the Order, or (d) a person to whom this Offer to Purchase and any other documents or materials relating to the Tender Offers may otherwise lawfully be communicated in accordance with the Order;

- (m) *France*: it is either (a) not a resident of and/or located in the Republic of France; or (b) a qualified investor as defined in Article 2(e) of the Prospectus Regulation;
- (n) *Italy*: it is either (a) not a resident of and/or located in the Republic of Italy; or (b) is tendering the EUR Notes through, an authorized person (such as an investment firm, bank or financial intermediary permitted to conduct such activities in Italy in accordance with the Financial Services Act, CONSOB Regulation No. 20307 of February 15, 2018, as amended, and Legislative Decree No. 385 of September 1, 1993, as amended) and in compliance with applicable laws and regulations and with requirements imposed by CONSOB or any other Italian authority;
- (o) *Belgium*: it is either (a) not a resident of and/or located in Belgium; or (b) a qualified investor (“*investisseur qualifié*”/“*gekwalficeerde belegger*”) within the meaning of Article 2(e) of the Prospectus Regulation acting on its own account;
- (p) *Sanctions*: it is not a person or entity (a “**EUR Sanctions Restricted Person**”) (i) that is, or is directly or indirectly owned or controlled by a Person that is, described or designated in (A) the most current “Specially Designated Nationals and Blocked Persons” list (which as of the date hereof can be found at: <https://www.treasury.gov/ofac/downloads/sdnlist.pdf>) or (B) the most current “Foreign Sanctions Evaders List” (which as of the date hereof can be found at: <http://www.treasury.gov/ofac/downloads/fse/fselist.pdf>) or (C) the most current “Consolidated list of persons, groups and entities subject to EU financial sanctions” (which as of the date hereof can be found at: <https://data.europa.eu/data/datasets/consolidated-list-of-persons-groups-and-entities-subject-to-eu-financial-sanctions?locale=en>) or (D) the most current consolidated list of UK financial sanctions targets (which as of the date hereof can be found at: <https://www.gov.uk/government/publications/financial-sanctions-consolidated-list-of-targets/consolidated-list-of-targets>), or (ii) that is otherwise the subject or target of any sanctions administered or enforced by any Sanctions Authority, other than solely by virtue of their inclusion in: (A) the most current “Sectoral Sanctions Identifications” list (which as of the date hereof can be found at: <https://home.treasury.gov/policy-issues/financial-sanctions/consolidated-sanctions-list/sectoral-sanctions-identifications-ssi-list>) (the “**SSI List**”) or (B) Annexes 3, 4, 5, 6, 12 and 13 of Council Regulation No. 833/2014, as amended from time to time (the “**EU Annexes**”) or (C) Schedule 2 of the UK Sanctions (Russia) (EU Exit) Regulations 2019 (which as at the date hereof can be found at: https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/1063155/InvBan.pdf) (the “**OFSI List**”) or (D) any other list maintained by a Sanctions Authority, with similar effect to the SSI List, the EU Annexes or the OFSI List, where “**Sanctions Authority**” means the United States government, United Nations, European Union (or any of its member states including, without limitation, the United Kingdom), any other equivalent governmental or regulatory authority, institution or agency which administers economic, financial or trade sanctions or the respective governmental institutions and agencies of any of the foregoing including, without limitation, the Office of Foreign Assets Control of the US Department of the Treasury, the United States Department of State, the United States Department of Commerce and His Majesty’s Treasury;
- (q) *Relevant Holder*: if it is not a Relevant Holder, it understands and agrees that none of the Dealer Managers has any role or responsibility to it in relation to any of the Tender Offers;
- (r) *Power and authority*: it has full power and authority to tender, sell, assign and transfer the EUR Notes it has tendered in the relevant Tender Offer pursuant to the Tender Instruction and, if such EUR Notes are accepted for purchase by the EUR Offeror pursuant to the relevant Tender Offer, such EUR Notes will be transferred to, or to the order of, the EUR Offeror with full title free from all liens, charges and encumbrances, not subject to any adverse claim and together with all rights attached thereto, and it will, upon request, execute and deliver any additional documents and/or do such other things deemed by the EUR Offeror to be necessary or desirable to complete the transfer and cancellation of such Notes or to evidence such power and authority;
- (s) *Compliance with Clearing System requirements*: it holds and will hold, until the time of settlement on the Settlement Date, the relevant EUR Notes blocked in Euroclear or Clearstream, Luxembourg and, in accordance with the requirements of, and by the deadline required by, such clearing system, it has submitted, or has caused to be submitted, the Tender Instruction to such clearing system to authorise the blocking of the tendered EUR Notes with effect on and from the date of such submission so that, at any time pending the transfer of such EUR Notes on the Settlement Date to the EUR Offeror or to its agent on its behalf, no transfers of such EUR Notes may be effected;

- (t) *Constitution of binding agreement:* the EUR Offeror's acceptance for payment of EUR Notes offered pursuant to any of the procedures described in this Offer to Purchase will constitute a binding agreement between such Holder and the EUR Offeror in accordance with the terms and subject to the conditions of the relevant Tender Offer;
- (u) *Withdrawal or termination:* in the event of a withdrawal or termination of a Tender Offer, the EUR Tender Instructions with respect to the relevant EUR Notes will be deemed to be withdrawn, and the relevant EUR Notes will be unblocked in the direct participant's clearing system account;
- (v) *Acceptance:* validly offered EUR Notes (or defectively offered EUR Notes with respect to which the EUR Offeror has waived, or has caused to be waived, such defect) will be deemed to have been accepted by the EUR Offeror if, as and when the EUR Offeror gives oral or written notice thereof to the Tender and Information Agent;
- (w) *Accuracy of information:* the information given by or on behalf of such Holder in the Tender Instruction is in all respects true, accurate and not misleading and will in all respects be true, accurate and not misleading at the time of the purchase of the EUR Notes on the Settlement Date; and
- (x) *Indemnity:* the EUR Offeror, the Guarantors, the Dealer Managers and the Tender and Information Agent will rely on the truth and accuracy of the foregoing acknowledgements, agreements, representations, warranties and undertakings and it shall indemnify the EUR Offeror, the Guarantors, the Dealer Managers and the Tender and Information Agent against all and any losses, costs, claims, liabilities, expenses, charges, actions or demands which any of them may incur or which may be made against any of them as a result of any breach of any of the terms of, or any of the agreements, representations, warranties and/or undertakings given in connection with any Tender Offer.

The representation, warranty and undertaking set out at paragraph (p) above shall, other than when such representation, warranty and undertaking is made by a Holder of EUR Notes (and, if applicable, the direct participant submitting the relevant EUR Tender Instruction on such Holder's behalf) at the time of submission of the relevant EUR Tender Instruction, not apply to any person to the extent that such representation, warranty and undertaking would result in a violation of, conflict with or cause any liability to be incurred by such person under Council Regulation (EC) No 2271/96 of 22 November 1996 (including as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018) (the "**Blocking Regulations**") (or any law or regulation implementing the Blocking Regulations in any member state of the European Union or the United Kingdom, to the extent applicable).

The receipt of a EUR Tender Instruction by the relevant clearing system will constitute instructions to debit the securities account of the relevant direct participant on the Settlement Date in respect of all of the EUR Notes the relevant Holder has tendered in the relevant Tender Offer and which are accepted for purchase by the EUR Offeror, upon receipt by such clearing system of an instruction from the Tender and Information Agent to receive such EUR Notes for the account of the EUR Offeror and against credit of the relevant amount in cash from the EUR Offeror equal to the Total Consideration or the Tender Offer Consideration (as applicable) and the applicable Accrued Interest for such EUR Notes, subject to the automatic withdrawal of those instructions on the date of any withdrawal or termination of the relevant Tender Offer (including where such EUR Notes are not accepted for purchase by the EUR Offeror) or the valid withdrawal of such EUR Tender Instruction as set out in this Offer to Purchase.

The EUR Offeror will only accept tenders of Notes in the Tender Offers by way of the submission of valid EUR Tender Instructions in accordance with the procedures set out in this section.

All questions as to the validity, form and eligibility (including time of receipt) of any EUR Tender Instruction or as to the revocation of any EUR Tender Instruction will be determined by the EUR Offeror, in its sole and absolute discretion, and such determination will be final and binding.

The EUR Offeror also reserves the absolute right to waive any defects, irregularities or delay in the submission of any and all EUR Tender Instructions or withdrawal instructions. The EUR Offeror also reserves the absolute right to waive any such defect, irregularity or delay in respect of particular Notes, whether or not the EUR Offeror elects to waive similar defects, irregularities or any delay in respect of other Notes.

Any defect, irregularity or delay must be cured within such time as the EUR Offeror determines, unless waived by it. EUR Tender Instructions will be deemed not to have been made until such defects, irregularities or delays have been cured or waived. None of the EUR Offeror, the Guarantors, the Dealer Managers or the Tender and Information Agent shall be under any duty to give notice to a Holder of any defects, irregularities or delays in the

receipt or non-receipt of any EUR Tender Instruction or revocation instructions nor shall any of them incur any liability for failure to give such notice.

No Guaranteed Delivery

There are no guaranteed delivery procedures provided by the Offerors in connection with these Tender Offers. Beneficial owners of Notes that are held in the name of a custodian must contact such entity sufficiently in advance of the Early Tender Time or the Expiration Time (as applicable) if they wish to tender Notes eligible to receive the Total Consideration or Tender Offer Consideration (as applicable).

Direct participants in DTC tendering Notes must give authority to DTC to disclose their identity to the Tender and Information Agent.

WITHDRAWAL OF TENDERS

Tenders of Notes made prior to the Withdrawal Deadline may be validly withdrawn at any time prior to or at the Withdrawal Deadline. Subject to applicable law, the Offerors may extend the Early Tender Time or Expiration Time with respect to any Tender Offer, with or without extending the related withdrawal rights. The Offerors, in their sole discretion, may extend the Withdrawal Deadline. The Offerors, in their sole discretion, may extend the Withdrawal Deadline.

Notes withdrawn prior to the Withdrawal Deadline may be tendered again prior to the Early Tender Time or the Expiration Time, as applicable, in accordance with the procedures set forth in this Offer to Purchase. **Notes tendered after the Withdrawal Deadline, but on or before the applicable Expiration Time, may not be withdrawn at any time, unless the Withdrawal Deadline is extended by the Offerors, in their sole discretion, or as otherwise required by law.**

To validly withdraw tendered Notes, a Holder must follow the procedures set forth below.

USD Notes: Holders who wish to exercise their right of withdrawal with respect to the Tender Offers must give written notice of withdrawal by mail, hand delivery or manually signed facsimile transmission, or a properly transmitted "Request Message" through ATOP, which notice must be received by the Tender and Information Agent at one of its addresses set forth on the back cover of this Offer to Purchase (or, in the case of Notes tendered by book-entry transfer, through ATOP). With respect to the USD Tender Offers, in order to be valid, a notice of withdrawal must specify the name of the person who deposited such USD Notes to be withdrawn (the "**Depositor**"), the name in which such USD Notes are registered (or, if tendered by book-entry transfer, the name of the participant in DTC whose name appears on the security position listing as the owner of such USD Notes), if different from that of the Depositor, and a description of such USD Notes to be withdrawn (including the principal amount of USD Notes to be withdrawn). The notice of withdrawal (other than a notice transmitted through ATOP) must be signed by the Holder (including, in any case, any required signature guarantees) or be accompanied by evidence satisfactory to the Offerors that the person withdrawing the tender has the legal authority to validly withdraw such tender on behalf of the Holder.

EUR Notes: A EUR Tender Instruction may only be withdrawn by a Holder of EUR Notes, or the relevant direct participant on its behalf, by submitting a valid electronic withdrawal instruction via Euroclear or Clearstream, Luxembourg to the Tender and Information Agent prior to the Expiration Time. To be valid, such instruction must specify the EUR Notes to which the original EUR Tender Instruction related, the securities account to which such EUR Notes are credited and any other information required by the relevant clearing system.

Holders may not rescind valid withdrawals of tendered Notes. However, validly withdrawn Notes may be retendered by following the procedures therefor described elsewhere in this Offer to Purchase at any time prior to the Expiration Time.

A Holder who validly withdraws previously tendered Notes will not receive the Total Consideration or Tender Offer Consideration unless such Notes are retendered by the Early Tender Time or the Expiration Time, as applicable, in accordance with the procedures and deadlines described in this Offer to Purchase. All questions as to the form and validity (including time of receipt) of any tender of a Note or withdrawal of a tender of a Note, will be determined by the Offerors, in their sole discretion, which determination shall be final and binding.

If the Offerors are delayed in their acceptance for purchase of, or payment for, such Notes or are unable to accept for purchase or pay for Notes pursuant to the Tender Offers for any reason, then, without prejudice to the

Offerors' rights hereunder, tendered Notes may be retained by the Tender and Information Agent on behalf of the Offerors (subject to Rule 14e-1 under the Exchange Act).

The Offerors will not be able to definitively determine whether any Tender Offer is oversubscribed or what the effects of the Acceptance Priority Levels or proration may be with respect to such Notes that have been tendered until after the Early Tender Time or the Expiration Time, as applicable, have passed. Therefore, you will not be able to withdraw tenders of your Notes at the time the Offerors establish the amount of Notes of each series to be purchased pursuant to the Tender Offers.

CONDITIONS OF THE TENDER OFFERS

Notwithstanding any other provision of the Tender Offers, the Offerors will not be required to accept for purchase, or to pay for Notes tendered pursuant to each Tender Offer and may terminate, extend or amend any Tender Offer and may (subject to Rule 14e-1 under the Exchange Act) postpone the acceptance for purchase of, and payment for, Notes so tendered, if, prior to the Expiration Time, the satisfaction of the Conditions (such term to include both the Financing Condition and the General Conditions (each as defined below)) set forth in the following paragraph has not occurred. The Offerors reserve the right to waive any and all conditions of any Tender Offer.

Financing Condition

As a condition to the Tender Offers, the Offerors must satisfy the "**Financing Condition**", by which is meant the completion of one or more offerings of new debt securities that close no later than the Expiration Time, on terms satisfactory to the Offerors (in their discretion), including but not limited to the amount of net proceeds raised by such offerings being sufficient, in the aggregate, to effect the repurchase of the Notes validly tendered and accepted for purchase pursuant to the Tender Offers. The Offerors reserve the right, in their discretion, to use some only (and not all of) the net proceeds of the issue of any such new debt securities to purchase Notes pursuant to the Tender Offers and to apply the remainder of such proceeds towards other corporate purposes.

General Conditions

For purposes of the foregoing provision, all of the conditions listed below (the "**General Conditions**") shall be deemed to be satisfied in respect of each series of Notes, unless any of the following conditions, as applicable to the Tender Offers, shall occur and not be waived on or after the date of this Offer to Purchase:

(a) there shall be threatened, instituted or pending any action or proceeding before, or any injunction, order or decree shall have been issued by, any court or governmental agency or other governmental regulatory or administrative agency or commission,

(1) seeking to restrain or prohibit the making or consummation of the Tender Offers or assessing or seeking any damages as a result thereof, or

(2) that is, or is reasonably likely to be, in the reasonable judgment of the Offerors, materially adverse to the business, operations, properties, condition (financial or otherwise), assets, liabilities or prospects of the Offerors and their subsidiaries and affiliates, taken as a whole, or that would or might, in the reasonable judgment of the Offerors, prohibit, prevent, restrict or delay consummation of the Tender Offers,

or any statute, rule, regulation, order or injunction shall be sought, proposed, introduced, enacted, promulgated or deemed applicable to the Tender Offers by any government or governmental authority, domestic or foreign, or any action shall have been taken, proposed or threatened, by any government, governmental authority, agency or court, domestic or foreign, that in the Offerors' reasonable judgment might, directly or indirectly, result in any of the consequences referred to in clauses (1) or (2) above;

(b) there shall have occurred:

(1) any general suspension of or general limitation on prices for, or trading in, securities on any national securities exchange or in the over-the-counter market,

(2) any limitation by a governmental agency or authority which may adversely affect the Offerors' ability to complete the transactions contemplated by the Tender Offers,

(3) a declaration of a banking moratorium or any suspension of payments in respect of banks in the United States or any limitation by any governmental agency or authority which adversely affects the extension of credit, or

(4) a commencement of a war, armed hostilities or other similar international calamity directly or indirectly involving the United States, or, in the case of any of the foregoing existing at the time of the commencement of the Tender Offers, a material acceleration or worsening thereof;

(c) any change (or any development involving a prospective change) shall have occurred or be threatened in the Offerors' business, properties, assets, liabilities, financial condition, operations, results of operations or prospects and their subsidiaries taken as a whole that, in their reasonable judgment, is or may be adverse to the Offerors, or the Offerors have become aware of facts that, in their reasonable judgment, have or may have adverse significance with respect to the Tender Offers; or

(d) any event or events shall have occurred that in the Offerors' judgment might prohibit, restrict or delay the consummation of the Tender Offers or impair the contemplated benefits of the Tender Offers to the Offerors.

All of these conditions are for the Offerors' sole benefit and, except as set forth below, may be waived by the Offerors, in whole or in part in their sole discretion for any Tender Offer. Any determination made by the Offerors concerning these events, developments or circumstances shall be conclusive and binding, subject to the rights of the Holders of each series of Notes to challenge such determination in a court of competent jurisdiction. The Offerors may, at their option and in their sole discretion, waive any such conditions. Their failure at any time to exercise any of the foregoing rights shall not be deemed a waiver of any such right and each such right shall be deemed an ongoing right which may be asserted at any time.

MARKET AND TRADING INFORMATION

To the extent there is an active trading market for any or all of the series of Notes eligible for the Tender Offers, prices of such Notes may fluctuate greatly depending on the trading volume and the balance between buy and sell orders. Holders are urged to obtain current information with respect to the market prices for their Notes.

OTHER PURCHASES OF NOTES

The Offerors or their affiliates may from time to time, after completion of the applicable Tender Offer, purchase additional Notes in the open market, in privately negotiated transactions, through tender or exchange offers or otherwise, or may redeem Notes that are redeemable pursuant to their terms. Any future purchases may be on the same terms or on terms that are more or less favorable to Holders of Notes than the terms of the Tender Offers. Any future purchases by the Offerors or their affiliates will depend on various factors existing at that time. There can be no assurance as to which, if any, of these alternatives (or combinations thereof) the Offerors or their affiliates may choose to pursue in the future.

CERTAIN UNITED STATES FEDERAL INCOME TAX CONSIDERATIONS

The following summary describes certain U.S. federal income tax consequences of the Tender Offers to certain beneficial owners of the Notes. This discussion applies only to beneficial owners that hold the Notes as capital assets. This discussion addresses only United States federal income taxation and does not discuss all of the tax consequences that may be relevant to beneficial owners in light of their individual circumstances, including foreign, state or local tax consequences, and tax consequences arising under the Medicare contribution tax on net investment income or the alternative minimum tax. This discussion does not apply to a member of a class of Holders subject to special rules, such as:

- a dealer in securities or currencies,
- a trader in securities that elects to use a mark-to-market method of accounting for its securities holdings,
- a bank,
- a life insurance company,
- a tax-exempt organization,

- a person that holds Notes that are a hedge or that are hedged against interest rate risks,
- a person that holds Notes as part of a straddle or conversion transaction for tax purposes,
- a person that purchased or sells Notes as part of a wash sale for tax purposes, or
- a U.S. Holder (as defined below) whose functional currency is not the U.S. dollar.

If an entity or arrangement that is treated as a partnership for U.S. federal income tax purposes holds a Note, the U.S. federal income tax treatment of a partner generally will depend upon the status of the partner and the tax treatment of the partnership. A partner in a partnership holding the Notes should consult its tax advisor with regard to the United States federal income tax treatment of an investment in the Notes.

This disclosure is based on the Internal Revenue Code of 1986, as amended (the “Code”), its legislative history, administrative pronouncements, judicial decisions and existing and proposed regulations of the United States Department of the Treasury all as in effect as of the date hereof, changes to any of which subsequent to the date of this Offer to Purchase may affect the tax consequences described herein, possibly on a retroactive basis.

Please consult your own tax advisor concerning the consequences of tendering the Notes in your particular circumstances under the Code and the laws of any other taxing jurisdiction.

Tax Considerations for U.S. Holders

This subsection describes the tax consequences to a U.S. Holder. As used herein, the term “**U.S. Holder**” means a beneficial owner of a Note that is, for U.S. federal income tax purposes:

- a citizen or resident of the United States,
- a domestic corporation,
- an estate whose income is subject to United States federal income tax regardless of its source, or
- a trust if a United States court can exercise primary supervision over the trust’s administration and one or more United States persons are authorized to control all substantial decisions of the trust.

Upon the Offerors’ repurchase of a Note pursuant to a Tender Offer, a U.S. Holder will recognize taxable gain or loss equal to the difference between the amount of cash received in exchange for the Note (including any Early Tender Payment, but excluding any cash attributable to Accrued Interest, which will be taxable as described below), and such U.S. Holder’s adjusted tax basis in the Note. Generally, a U.S. Holder’s adjusted tax basis in a Note will be equal to the cost of the Note to the U.S. Holder, increased by market discount previously included in income by the U.S. Holder with respect to the Note and decreased (but not below zero) by any amortized bond premium and any payments made on the Note that were not qualified stated interest. If a Note was purchased with a non-U.S. dollar currency, the cost of the Note will equal the non-U.S. dollar currency multiplied by the spot rate on the date the U.S. Holder acquired the Note (or if the Note was traded on an established securities market and the U.S. Holder is a cash basis taxpayer or an accrual basis taxpayer that so elects, the non-U.S. dollar currency multiplied by the spot rate on the Settlement Date). If the U.S. Holder receives non-U.S. dollar currency in exchange for a Note (other than cash attributable to Accrued Interest), the amount treated as received will be the non-U.S. dollar currency multiplied by the spot rate on the date the Note was disposed of, except that a cash basis taxpayer, or an accrual basis taxpayer that so elects, will determine the total consideration received based on the non-U.S. dollar currency multiplied by the spot rate on the Settlement Date. The election available to accrual basis U.S. Holders in respect of Notes traded on an established securities market, discussed above, must be applied consistently from year to year and cannot be changed without the consent of the Internal Revenue Service (the “IRS”).

Subject to the application of the market discount and foreign currency rules discussed below, any gain or loss will be capital gain or loss. Any capital gain or loss will be long-term capital gain or loss if the U.S. Holder held the Notes for more than one year at the time of the repurchase. Long-term capital gains of non-corporate U.S. Holders are generally eligible for reduced rates of taxation. The deductibility of capital losses for U.S. federal income tax purposes is subject to limitations. The cash received attributable to Accrued Interest will be treated as an interest payment on the Notes and, if not yet included in a U.S. Holder’s income, will be taxable as ordinary interest income. If a U.S. Holder uses the cash method of tax accounting and receives payments of Accrued Interest pursuant to the terms of a Note in a non-U.S. dollar currency, the amount of interest income the U.S. Holder will realize will be the

U.S. dollar value of the foreign currency payment based on the spot rate in effect on the date the U.S. Holder receives the payment, regardless of whether the U.S. Holder converts the payment into U.S. dollars. If the U.S. Holder is an accrual basis U.S. Holder, the amount of interest income the U.S. Holder will realize will be based on the average exchange rate in effect during the interest accrual period (or with respect to an interest accrual period that spans two taxable years, on the average exchange rate for the partial period within the taxable year). Alternatively, as an accrual basis U.S. Holder, the U.S. Holder may elect to translate all interest income on non-U.S.-dollar-currency denominated Notes at the spot rate on the last day of the accrual period (or the last day of the taxable year, in the case of an accrual period that spans more than one taxable year) or on the date that the U.S. Holder receives the interest payment if that date is within five business days of the end of the accrual period. If the U.S. Holder makes this election, the U.S. Holder must apply it consistently to all debt instruments from year to year and cannot change the election without the consent of the IRS. If a U.S. Holder uses the accrual method of accounting for tax purposes, the U.S. Holder will recognize foreign currency gain or loss on the receipt of a non-U.S. dollar currency Accrued Interest payment if the spot rate in effect on the date the payment is received differs from the rate applicable to a previous accrual of that interest income. This foreign currency gain or loss will be treated as ordinary income or loss.

If a U.S. Holder acquired a Note at a “market discount” (i.e., at a price that is below the principal amount of the Note by more than a specified de minimis amount), any gain recognized by the U.S. Holder upon the repurchase of the Note pursuant to a Tender Offer would be treated as ordinary interest income to the extent of any accrued market discount that had not previously been included as ordinary income.

If a Note is denominated in a non-U.S. dollar currency, any portion of the gain or loss recognized on the sale or retirement of the Note would be treated as ordinary income or loss to the extent attributable to changes in exchange rates.

Tax Considerations for Non-U.S. Holders

This subsection describes the tax consequences to a Non-U.S. Holder. As used herein, the term “**Non-U.S. Holder**” means a beneficial owner of a Note that is, for U.S. federal income tax purposes:

- a nonresident alien individual,
- a foreign corporation, or
- an estate or trust that in either case is not subject to United States federal income tax on a net income basis on income or gain from a Note.

This discussion does not address Non-U.S. Holders who own, actually or constructively, 10% or more of the total combined voting power of all classes of stock of a USD Offeror entitled to vote or who are controlled foreign corporations related to a USD Offeror. Additionally, this discussion does not describe the U.S. federal income tax consequences to Non-U.S. Holders who are individuals present in the United States for 183 days or more in the taxable year of disposition of the Notes. Such Non-U.S. Holders will generally be subject to special rules and are encouraged to consult their tax advisors regarding the U.S. federal income tax consequences applicable to their particular situation. As used herein, the term “**U.S.-Source Notes**” refers to any USD Note surrendered in the Tender Offers. The term “**Foreign-Source Notes**” refers to any EUR Note.

U.S.-Source Notes

Subject to the discussions below concerning backup withholding and FATCA withholding, a Non-U.S. Holder generally should not be subject to U.S. federal income tax with respect to gain realized on the disposition of U.S. Source Notes pursuant to the Tender Offers or in respect of the Accrued Interest unless the receipt of such amount is effectively connected with the conduct of a trade or business in the United States (and, if required by an applicable income tax treaty, is attributable to a U.S. permanent establishment that such Non-U.S. Holder maintains), provided that, in the case of any payments of Accrued Interest on U.S. Source Notes, the Non-U.S. Holder certifies on a properly executed IRS Form W-8BEN or W-8BEN-E, as applicable, under penalties of perjury, that it is not a United States person. If a Non-U.S. Holder has not provided a properly executed IRS Form W-8BEN or W-8BEN-E, as applicable, any payments of Accrued Interest on U.S. Source Notes to such Non-U.S. Holder will be subject to 30% U.S. federal withholding.

If a Non-U.S. Holder of a Note is engaged in a trade or business in the United States, and if income or gain on the Note is effectively connected with the conduct of that trade or business (and, if an income tax treaty so requires, is attributable to a permanent establishment in the United States), the Non-U.S. Holder, although exempt from the withholding tax referred to above, will generally be taxed on a net income basis in the same manner as a U.S.

Holder (see “—Tax Considerations for U.S. Holders” above), except that the Non-U.S. Holder will be required to provide a properly executed IRS Form W-8ECI (or appropriate substitute form) in order to receive payments attributable to accrued and unpaid interest free of withholding. A foreign corporation that is a Holder of a U.S. Source Note also may be subject to a branch profits tax equal to 30% of its effectively connected earnings and profits for the taxable year, subject to certain adjustments, unless it qualifies for a lower rate under an applicable income tax treaty. For this purpose, such gain or Accrued Interest will be included in earnings and profits if the gain or Accrued Interest is effectively connected with the conduct by the foreign corporation of a U.S. trade or business (and, if an income tax treaty applies, is attributable to a U.S. permanent establishment maintained by the Non-U.S. Holder).

Foreign-Source Notes

Subject to discussion below of backup withholding, a Non-U.S. Holder generally should not be subject to U.S. federal income tax with respect to gain realized on the disposition of Foreign-Source Notes pursuant to the Tender Offers or in respect of the Accrued Interest unless the receipt of such amount is effectively connected with the conduct of a trade or business in the United States (and, if required by an applicable income tax treaty, is attributable to a U.S. permanent establishment that such Non-U.S. Holder maintains).

If the Accrued Interest, or gain recognized on the sale of the Foreign-Source Notes, is effectively connected with a Non-U.S. Holder’s conduct of a U.S. trade or business (and, if an income tax treaty applies, the Non-U.S. Holder maintains a U.S. permanent establishment to which the gain or Accrued Interest is generally attributable), the Non-U.S. Holder generally will be subject to U.S. federal income tax on the gain or Accrued Interest on a net income basis in the same manner as if it were a U.S. Holder. A foreign corporation that is a Holder of a Foreign-Source Note also may be subject to a branch profits tax equal to 30% of its effectively connected earnings and profits for the taxable year, subject to certain adjustments, unless it qualifies for a lower rate under an applicable income tax treaty. For this purpose, such gain or Accrued Interest will be included in earnings and profits if the gain or Accrued Interest is effectively connected with the conduct by the foreign corporation of a U.S. trade or business (and, if an income tax treaty applies, is attributable to a U.S. permanent establishment maintained by the Non-U.S. Holder).

Treasury Regulations Requiring Disclosure of Reportable Transactions

Treasury regulations require U.S. taxpayers to report certain transactions that give rise to a loss in excess of certain thresholds (a “**Reportable Transaction**”). Under these regulations, a U.S. Holder of EUR Notes (or a Non-U.S. Holder that holds EUR Notes in connection with a U.S. trade or business) that recognizes a loss with respect to EUR Notes that is characterized as an ordinary loss due to changes in currency exchange would be required to report the loss on IRS Form 8886 (Reportable Transaction Statement) if the loss exceeds the thresholds set forth in the regulations. For individuals and trusts, this loss threshold is \$50,000 in any single taxable year. For other types of taxpayers and other types of losses, the thresholds are higher. Holders should consult with their tax advisors regarding any tax filing and reporting obligations that may apply in connection with disposing of EUR Notes pursuant to the Tender Offers.

Information Reporting and Backup Withholding for U.S. Holders and Non-U.S. Holders

In general, payors are required to report to the IRS payments under the Notes to a non-corporate U.S. Holder. Additionally, backup withholding would generally apply to such payments to a U.S. Holder if such U.S. Holder fails to provide an accurate taxpayer identification number, or (in the case of payments of Accrued Interest) such U.S. Holder is notified by the IRS that it has failed to report all interest and dividends required to be shown in its federal income tax return.

In general, payments of Accrued Interest on U.S.-Source Notes to Non-U.S. Holders are subject to reporting on IRS Form 1042-S. Payments to Non-U.S. Holders would not otherwise be subject to backup withholding and information reporting, provided that the certification requirements described above under “—Tax Considerations for Non-U.S. Holders—U.S.-Source Notes” are satisfied or the Non-U.S. Holder otherwise establishes an exemption.

A Holder may generally obtain a refund of any amounts withheld under the backup withholding rules that exceeds such Holder’s income tax liability by filing a refund claim with the IRS.

FATCA Withholding

Pursuant to sections 1471 through 1474 of the Code, commonly known as the Foreign Accounting Tax Compliance Act (“FATCA”), a 30% withholding tax (“FATCA withholding”) may be imposed on interest payments on U.S.-Source Notes to certain non-U.S. entities. Such FATCA withholding may apply to payments of Accrued Interest on U.S.-Source Notes, if such payments are made to a Non-U.S. Holder that is subject to the FATCA information reporting requirements and fails to comply with them or are paid through a non-U.S. person (e.g., a foreign bank or broker) that fails to comply with FATCA requirements. Holders should consult their own tax advisors regarding the relevant U.S. law and other official guidance on FATCA withholding.

THE FOREGOING SUMMARY DOES NOT DISCUSS ALL ASPECTS OF U.S. FEDERAL INCOME TAXATION THAT MAY BE RELEVANT TO PARTICULAR HOLDERS IN LIGHT OF THEIR PARTICULAR CIRCUMSTANCES AND INCOME TAX SITUATIONS. HOLDERS SHOULD CONSULT THEIR TAX ADVISORS AS TO THE PARTICULAR TAX CONSEQUENCES APPLICABLE TO THEM OF THE TENDER OFFERS, INCLUDING THE EFFECT OF ANY FEDERAL, STATE, LOCAL, FOREIGN OR OTHER TAX LAWS.

CERTAIN BELGIAN TAX CONSIDERATIONS

In view of the number of different jurisdictions where tax laws may apply to a Holder, this Offer to Purchase does not discuss the tax consequences to Holders of EUR Notes of the purchase of Notes by the EUR Offeror pursuant to the Tender Offers, save as set out below.

The paragraphs below contain a summary of certain Belgian tax consequences arising from the purchase of the EUR Notes by the EUR Offeror pursuant to the Tender Offers and are intended neither as tax advice nor as a comprehensive description of all Belgian tax consequences associated with or resulting from the transactions. The summary is based on the information provided in this Offer to Purchase and on Belgium’s tax laws, regulations, resolutions and other public rules with legal effect, and the interpretation thereof under published case law, all as in effect on the date of this Offer to Purchase and with the exception of subsequent amendments with retroactive effect.

Belgium

For Belgian tax purposes, interest includes any periodic interest paid on the EUR Notes, any amount paid by, or on or on behalf of, an issuer in excess of the issue price (upon full or partial redemption whether or not on the maturity date, or upon purchase by an issuer) and, in case of a disposal of EUR Notes between two interest payment dates to any third party, excluding the issuer, the pro rata of accrued interest corresponding to the detention period.

For the purposes of the following paragraphs, the portion of the payment to Holders tendering EUR Notes in the Tender Offers which corresponds to (i) the amount of any Accrued Interest and (ii) the difference between the Total Consideration or the Tender Offer Consideration (as applicable) and the outstanding nominal amount of the relevant Notes is therefore referred to as interest.

Belgian withholding tax

The portion of the payment to Holders tendering EUR Notes in the Tender Offers which corresponds to the amount of any interest for tax purposes (as referred to above) is in principle subject to Belgian withholding tax on the gross amount of the interest payment at a rate of 30 per cent. Both Belgian domestic tax law and applicable tax treaties may provide for a lower or zero rate subject to certain conditions.

However, the interest payments by or on behalf of the Issuer may be made without deduction of Belgian withholding tax in respect of the EUR Notes if and as long as at the moment of payment or attribution of the interest they are held by certain eligible investors (the “**Tax Eligible Investors**”, see hereinafter) in an exempt securities account (an “**X-Account**”) that has been opened with a financial institution that is a direct or indirect participant (a “**Participant**”) in the NBB-SSS. OekB, SIX SIS, Euroclear Bank, Clearstream Banking Luxembourg, Clearstream Banking Frankfurt, Iberclear, Euroclear France SA, Euronext Securities Milan, Euronext Securities Porto, LuxCSD as well as any other ICSD having an investor link with the X/N Clearing

System (in which respect please consult the list prepared by the National Bank of Belgium on <https://www.nbb.be/nl/list-nbb-investor-icsds>) are Participants for this purpose.

Holding the Notes through the NBB-SSS enables Tax Eligible Investors to receive gross interest income on their Notes and to transfer Notes on a gross basis.

Participants to the NBB-SSS must enter the Notes which they hold on behalf of Tax Eligible Investors in an X Account.

Tax Eligible Investors are those listed in article 4 of the Belgian Royal Decree of 26 May 1994 on the deduction of withholding tax (*“arrêté royal du 26 mai 1994 relatif à la perception et à la bonification du précompte mobilier”/“koninklijk besluit van 26 mei 1994 over de inhouding en de vergoeding van de roerende voorheffing”*) which include, inter alia:

(i) Belgian resident companies subject to Belgian corporate income tax as specified in article 2, §1, 5°, b) of the Belgian Income Tax Code 1992 (*“code des impôts sur les revenus 1992”/“wetboek van inkomstenbelastingen 1992”*) (the **“Belgian ITC 1992”**);

(ii) institutions, associations or companies specified in article 2, §3 of the law of 9 July 1975 on the control of insurance companies other than those referred to in (i) and (iii) subject to the application of article 262, 1° and 5° of the Belgian ITC 1992;

(iii) state regulated institutions (*“institutions parastatales”/“parastatalen”*) for social security, or institutions which are assimilated therewith, provided for in article 105, 2° of the royal decree implementing the Belgian ITC 1992 (*“arrêté royal d'exécution du code des impôts sur les revenus 1992”/“koninklijk besluit tot invoering van het wetboek inkomstenbelastingen 1992”*, the **“RD/BITC 1992”**);

(iv) non-resident investors whose holding of the Notes is not connected to a professional activity in Belgium, referred to in article 105, 5° of the RD/BITC 1992;

(v) investment funds, recognised in the framework of pension savings, provided for in article 115 of the RD/BITC 1992;

(vi) taxpayers provided for in article 227, 2° of the Belgian ITC 1992 which have used the income generating capital for the exercise of their professional activities in Belgium and which are subject to non-resident income tax pursuant to article 233 of the Belgian ITC 1992;

(vii) the Belgian State in respect of investments which are exempt from withholding tax in accordance with article 265 of the Belgian ITC 1992;

(viii) collective investment funds (such as investment funds *“beleggingsfondsen”/“fonds de placement”*) governed by foreign law being an indivisible estate managed by a management company for the account of the participants, provided that the fund units are not offered publicly in Belgium or otherwise traded in Belgium;

(ix) Belgian resident corporations, not provided for under (i) above, when their activities exclusively or principally consist of the granting of credits and loans; and

(ix) only for the income from debt securities issued by legal persons that are part of the sector public authorities, in the sense of the European system of national and regional accounts (ESA), for the application of the European Community Rule N° 3605/93 of 22 November 1993 on the application of the Protocol on the procedure in case of excessive deficits attached to the Treaty of the European Communities, the legal entities that are part of the aforementioned sector of public authorities.

Tax Eligible Investors do not include, inter alia, Belgian resident investors who are individuals or Belgian non-profit making organisations, other than those mentioned under (ii) and (iii) above.

The above categories only summarise the detailed definitions contained in Article 4 of the Royal Decree of 26 May 1994, as amended, to which investors should refer for a precise description of the relevant eligibility rules.

Participants to the NBB-SSS must keep the EUR Notes which they hold on behalf of the investors that are not Tax Eligible Investors in a non-exempt securities account (an “**N-Account**”). In such instance, all payments of amounts that are considered interest for tax purposes (as referred to above) are subject to a 30 per cent. withholding tax. This withholding tax is withheld by the NBB from the interest payment and paid to the Belgian Treasury.

Subject to applicable law, transfers of EUR Notes between an X-Account and an N-Account give rise to certain adjustment payments on account of withholding tax:

- a) A transfer from an N-Account (to an X-Account or N-Account) gives rise to the payment by the transferor non-Tax Eligible Investor to the NBB of withholding tax on the accrued fraction of interest calculated from the last interest payment date up to the transfer date.
- b) A transfer (from an X-Account or N-Account) to an N-Account gives rise to the refund by the NBB to the transferee non-Tax Eligible Investor of withholding tax on the accrued fraction of interest calculated from the last interest payment date up to the transfer date.
- c) Transfers of EUR Notes between two X-Accounts do not give rise to any adjustment on account of withholding tax.

Upon opening of an X-Account for the holding of the EUR Notes, the Tax Eligible Investor is required to provide the Participant with a statement of its eligible status on a form approved by the Minister of Finance. There is no ongoing declaration requirement to the NBB-SSS as to the eligible status, save that they need to inform the Participant of any change in the information contained in the statement of their eligible status. However, Participants are requested to make declarations to the NBB as to the eligible status of each investor from whom they held notes in an X-Account during the preceding calendar year.

These identification requirements do not apply to EUR Notes held in Euroclear or any other central securities depository (as defined in article 2,1, 1) of Regulation (EU) No 909/2014 of the European Parliament and of the Council of 23 July 2014 on improving securities settlement in the European Union and on central securities depositories that are Participants to the NBB-SSS, provided that (i) they only hold X-Accounts and (ii) that they are able to identify the holders for whom they hold Notes in such account (each a “**NBB Investor ICSD**”). Please consult the list of NBB Investor ICSDs prepared by the National Bank of Belgium on <https://www.nbb.be/nl/list-nbb-investor-icsds>). For the identification requirements not to apply, it is furthermore required that the contracts which were concluded by the relevant NBB Investor ICSD as Participants include the commitment that all their clients, holder of an account, are Tax Eligible Investors.

Hence, these identification requirements do not apply to EUR Notes held in OekB, SIX SIS, Euroclear Bank, Clearstream Banking Luxembourg, Clearstream Banking Frankfurt, Iberclear, Euroclear France SA, Euronext Securities Milan, Euronext Securities Porto, LuxCSD or any other NBB-CSD, provided that (i) they only hold X-Accounts, (ii) they are able to identify the Noteholders for whom they hold EUR Notes in such account and (iii) the contractual rules agreed upon by them include the contractual undertaking that their clients and account owners are all Tax Eligible Investors.

In accordance with the NBB-SSS, a Holder of EUR Notes who is withdrawing EUR Notes from an X-Account will, following the payment of interest on those EUR Notes, be entitled to claim an indemnity from the Belgian tax authorities of an amount equal to the withholding on the interest payable on the EUR Notes from the last preceding interest payment date until the date of withdrawal of the EUR Notes from the NBB-SSS.

Participants are required to make annual declarations to the NBB as to the eligible status of each investor for whom they held EUR Notes in an X-Account during the preceding calendar year.

Belgian tax on income and capital gains

This section summarizes certain matters relating to Belgian tax on income and capital gains in the hands of Tax Eligible Investors. This section therefore does not address the tax treatment in the hands of investors that do not qualify as Tax Eligible Investors such as Belgian resident individuals and Belgian legal entities that do not qualify as Tax Eligible Investors.

Belgian resident companies:

Interest attributed or paid to Holders of EUR Notes which are subject to Belgian corporate income tax (“*impôt des sociétés*” / “*vennootschapsbelasting*”), as well as capital gains realised upon the sale of the EUR Notes are taxable at the current ordinary corporate income tax rate of in principle 25 per cent. Furthermore, subject to certain conditions, small and medium-sized companies (as defined by article 1:24, §1 to §6 of the Belgian Companies and Associations Code (“*code des sociétés et associations*” / “*wetboek van vennootschappen en verenigingen*”)) are taxable at the reduced corporate income tax rate of 20 per cent. for the first EUR 100,000 of their taxable base.

Capital losses realised upon the sale of the EUR Notes are in principle tax deductible.

Different rules apply to companies subject to a special tax regime, such as investment companies within the meaning of article 185bis of the Belgian ITC 1992.

Belgian legal entities:

Belgian legal entities subject to Belgian legal entities tax (“*impôts des personnes morales*” / “*rechtspersonenbelasting*”) and which qualify as Tax Eligible Investors and which consequently have received gross interest income are required (if such entities cannot invoke a final withholding tax exemption) to declare and pay the 30 per cent. withholding tax to the Belgian tax authorities themselves (which withholding tax then generally also constitutes the final taxation in the hands of the relevant investors). These legal entities are advised to consult their own tax advisors in this respect.

Capital gains realised on the sale of the EUR Notes are in principle tax exempt, unless the capital gains qualify as interest (as defined in the paragraph “Belgium” above). Capital losses are in principle not tax deductible.

Organisations for Financing Pensions:

Interest and capital gains derived by Organisations for Financing Pensions (“*Organismes de Financement de Pensions*” / “*Organismen voor de Financiering van Pensioenen*”) within the meaning of the Law of 27 October 2006 on the activities and supervision of institutions for occupational retirement provision (“*loi du 27 octobre 2006 relative au contrôle des institutions de retraite professionnelle*” / “*wet van 27 oktober 2006 betreffende het toezicht op de instellingen voor bedrijfspensioenvoorzieningen*”), are in principle exempt from Belgian corporate income tax. Capital losses are in principle not tax deductible. Subject to certain conditions, any Belgian withholding tax that has been levied on interest income received by an Organisation for Financing Pensions can be credited against any corporate income tax due by it and any excess amount is in principle refundable.

Belgian Non-residents:

Holders of EUR Notes that are not residents of Belgium for Belgian tax purposes and that are not holding the EUR Notes through a permanent establishment in Belgium will not become liable for any Belgian tax on income by reason only of the disposal of the EUR Notes, provided that they qualify as Tax Eligible Investors and that they hold their EUR Notes in an X-Account.

A non-resident company having allocated the EUR Notes to the exercise of a professional activity in Belgium through a Belgian establishment is subject to practically the same rules as a Belgian resident company (see above).

Belgian tax on stock exchange transactions

Any EUR Notes acquired by the EUR Offeror will be cancelled on receipt and accordingly any transfer of the EUR Notes to the EUR Offeror pursuant to the Tender Offers should not give rise to a Belgian tax on stock exchange transactions (“*taks op de beursverrichtingen*” / “*taxe sur les opérations de bourse*”). However, the EUR Offeror will bear (directly or indirectly, by way of reimbursement or otherwise) the Belgian tax on stock exchange transactions if such tax would nonetheless be due or applied in respect of any transfer of EUR Notes pursuant to the Tender Offers.

Tax on securities accounts

The annual tax on securities accounts (“*taxe annuelle sur les comptes-titres*” / “*jaarlijkse taks op de effectenrekeningen*”) is levied on securities accounts of which the average value of the taxable financial instruments (covering, amongst others, financial instruments such as the EUR Notes but also cash and money market instruments) held therein during a reference period of twelve consecutive months (in principle) starting on

1 October and ending on 30 September of the subsequent year, would exceed EUR 1 million. The applicable tax rate is equal to the lowest amount of either 0.15 per cent. of the average value of the financial instruments and funds held on the account or 10 per cent. of the difference between the average value of the financial instruments and funds held on the account and EUR 1 million. The tax base is the sum of the values of the taxable financial instruments at the different reference points in time (i.e. 31 December, 31 March, 30 June and 30 September) divided by the number of those reference points in time.

The tax targets securities accounts held by resident individuals, companies and legal entities, irrespective as to whether these accounts are held with a financial intermediary which is established or located in Belgium or abroad. The tax also applies to securities accounts held by non-resident individuals, companies and legal entities with a financial intermediary established or located in Belgium.

There are exemptions, such as securities accounts held by specific types of regulated entities in the context of their own professional activity and for their own account.

A specific, irrebuttable and retroactive anti-abuse provision applying as from 30 October 2020 was also introduced, targeting (i) the splitting of a securities account into multiple accounts held with the same financial intermediary and (ii) the conversion of taxable financial instruments into registered financial instruments (*“instruments financiers nominatifs”* / *“financiële instrumenten op naam”*). Furthermore, a general, rebuttable anti-abuse provision was also introduced applying from the same date. However, the specific, irrebuttable anti-abuse provision and the retroactive aspect of the general anti-abuse provision were declared null and void by the Belgian Constitutional Court on 27 October 2022.

Holders of Notes are advised to seek their own professional advice in relation to this annual tax on securities accounts.

DEALER MANAGERS; TENDER AND INFORMATION AGENT

The Offerors have retained BofA Securities, Inc., Deutsche Bank Aktiengesellschaft, Deutsche Bank Securities Inc., J.P. Morgan SE, J.P. Morgan Securities LLC, Mizuho Securities Europe GmbH, Mizuho Securities USA LLC and SMBC Bank EU AG to act as Lead Dealer Managers (and together with any additional dealer managers, as Dealer Managers) for the Tender Offers (in respect of the Tender Offers as made to Relevant Holders only). In their capacities as Dealer Managers, the Dealer Managers may contact Relevant Holders regarding the Tender Offers and may request Custodians to forward this Offer to Purchase and related materials to beneficial owners of the Notes eligible for the Tender Offers.

The Offerors have agreed to reimburse the Dealer Managers for their reasonable out-of-pocket expenses for their services in connection with the Tender Offers. The Offerors have also agreed to indemnify the Dealer Managers and their respective affiliates against certain liabilities under federal or state law or otherwise caused by, relating to or arising out of the Tender Offers.

The Dealer Managers and their respective affiliates provided in the past, are currently providing and may provide in the future investment banking, commercial banking and other financial services to the Offerors and their affiliates, for which they have received or will receive customary compensation. The Dealer Managers and their respective affiliates may also from time to time be engaged in transactions with and perform services in the ordinary course of its business for the Offerors and their affiliates.

The Dealer Managers and their respective affiliates in the ordinary course of their business may purchase and/or sell the Offerors' securities, including any Notes, for their own accounts and for the accounts of their customers. As a result, the Dealer Managers and their respective affiliates at any time may hold a long or a short position in certain of the Offerors' securities, including any Notes. The Dealer Managers may also tender into the Tender Offers any Notes that they may hold or acquire, but are under no obligation to do so.

The Dealer Managers are acting exclusively for the Offerors, and no one else in connection with the arrangements detailed in this Offer to Purchase and will not be responsible to anyone other than the Offerors for providing the protections afforded to customers of the Dealer Managers or for advising any other person in connection with the arrangements detailed in this Offer to Purchase. None of the Dealer Managers has any role in relation to any part of the Tender Offers made to Holders that are not Relevant Holders.

Global Bondholder Services Corporation has been appointed the Tender and Information Agent with respect to the Tender Offers. The Offerors will pay the Tender and Information Agent customary fees for its services and reimburse the Tender and Information Agent for its reasonable out-of-pocket expenses in connection therewith. The Offerors also have agreed to indemnify the Tender and Information Agent for certain liabilities. Requests for additional copies of documentation may be directed to the Tender and Information Agent at the address and telephone numbers set forth on the back cover of this Offer to Purchase.

None of the Dealer Managers or the Tender and Information Agent assumes any responsibility for the accuracy or completeness of the information contained in this Offer to Purchase or related documents or for any failure by the Offerors to disclose events that may have occurred and may affect the significance or accuracy of such information.

NONE OF THE OFFERORS, THE TRUSTEE, THE DEALER MANAGERS OR THE TENDER AND INFORMATION AGENT MAKES ANY RECOMMENDATION TO YOU AS TO WHETHER OR NOT YOU SHOULD TENDER YOUR NOTES UNDER THE TENDER OFFERS, AND NO ONE HAS BEEN AUTHORIZED BY ANY OF THEM TO MAKE ANY SUCH RECOMMENDATION. HOLDERS SHOULD MAKE THEIR OWN DECISION AS TO WHETHER TO TENDER NOTES.

MISCELLANEOUS

The Tender Offers are not being made to (nor will tenders of any Notes be accepted from or on behalf of) Holders of Notes in any jurisdiction in which the making or acceptance of the Tender Offers would not be in compliance with the laws of such jurisdiction. However, the Offerors, in their sole discretion, may take such action as it may deem necessary to make or extend the Tender Offers in any such jurisdiction.

No person has been authorized to give any information or make any representation on behalf of the Offerors that is not contained in this Offer to Purchase and, if given or made, such information or representation should not be relied upon.

Capitalized terms defined herein shall have the meanings set forth herein, as such terms may be amended or modified.

FORMULA FOR CALCULATION OF TOTAL CONSIDERATION FOR THE USD NOTES

YLD	=	The applicable Offer Yield expressed as a percentage.
CPN	=	The contractual annual rate of interest payable on the relevant series of USD Notes expressed as a percentage.
CF _i	=	The aggregate amount of cash per \$1,000 principal amount scheduled to be paid on the “i th ” out of the N remaining cash payment dates to maturity.
N	=	The number of scheduled semi-annual interest payments from (but not including) the Settlement Date to (and including) the maturity date. N need not be a whole number.
S	=	The number of days from and including the semi-annual interest payment date for the relevant series of USD Notes immediately preceding the Settlement Date up to, but not including, the Settlement Date. The number of days is computed using the 30/360 day-count method.
/	=	Divide. The term immediately to the left of the division symbol is divided by the term immediately to the right of the division symbol before any addition or subtraction operations are performed.
exp	=	Exponentiate. The term to the left of “exp” is raised to the power indicated by the term to the right of “exp.”
$\sum_{i=1}^N$	=	Summate. The term in the brackets to the right of the summation symbol is separately calculated “N” times (substituting for “i” in that term each whole number between 1 and N, inclusive, except that N need not be a whole number), and the separate calculations are then added together.
Accrued Interest	=	$\$1,000(CPN)(S/360)$.
Total Consideration	=	The price per \$1,000 principal amount of the relevant series of USD Notes being priced (excluding the applicable Accrued Interest). A tendering Holder will receive a total amount per \$1,000 principal amount (rounded to the nearest cent (with half a cent rounded upwards)), equal to the applicable Total Consideration <i>plus</i> Accrued Interest.
Early Tender Payment	=	\$30.00 per \$1,000 principal amount of the relevant series of USD Notes
Tender Offer Consideration	=	Total Consideration – Early Tender Payment

Formula for Total Consideration =

$$\sum_{i=1}^N \left[\frac{CF_i}{(1 + YLD/2)^{\exp(i - S/180)}} \right] - \$1,000(CPN)(S/360)$$

**FORMULA FOR DETERMINING TOTAL CONSIDERATION
FOR EUR NOTES**

Total Consideration	=	The price per €1,000 principal amount of the relevant series of EUR Notes being priced (excluding Accrued Interest). Holders of EUR Notes of the relevant series that are validly tendered at or before the Early Tender Time (and not subsequently validly withdrawn) and accepted for purchase will be entitled to receive a total amount per €1,000 principal amount (rounded to the nearest cent) equal to the applicable Total Consideration plus Accrued Interest.
YLD	=	The applicable Interpolated Mid-Swap Rate set forth for the relevant series of EUR Notes in the table on the front cover of this Offer to Purchase at the Price Determination Time, plus the applicable Fixed Spread for the relevant series of EUR Notes set forth on the cover of this Offer to Purchase of which this Annex A-2 is a part, expressed as a percentage.
CFi	=	The aggregate amount of cash per €1,000 principal amount scheduled to be paid on the “ith” out of the N remaining cash payment dates for the relevant series of EUR Notes. Scheduled payments of cash include interest and, on the maturity date, principal.
N	=	The number of remaining cash payment dates (whole or in part) for the relevant series of EUR Notes being priced from (but excluding) the Settlement Date to (and including) their maturity date. N need not be a whole number.
S	=	The number of days from and including the annual interest payment date for the relevant series of EUR Notes immediately preceding the Settlement Date up to, but excluding, the Settlement Date. The number of days is computed using the actual/actual day count method.
AD	=	Actual number of days from and including the annual interest payment date for the relevant series of EUR Notes immediately preceding the Settlement Date up to, but not including, the interest payment date immediately following the Settlement Date.
/	=	Divide. The term immediately to the left of the division symbol is divided by the term immediately to the right of the division symbol before any addition or subtraction operations are performed.
exp	=	Exponentiate. The term to the left of “exp” is raised to the power indicated by the term to the right of “exp.”
$\sum_{i=1}^N$	=	Summate. The term in the brackets to the right of the summation symbol is separately calculated “N” times (substituting for “i” in that term each whole number between 1 and N, inclusive, except that N need not be a whole number), and the separate calculations are then added together.
CPN	=	The contractual annual rate of interest payable on a EUR Note of the relevant series, expressed as a percentage.
Early Tender Payment	=	€30.00 per €1,000 principal amount of the relevant series of EUR Notes
Tender Offer Consideration	=	Total Consideration – Early Tender Payment

Formula for Total Consideration =

$$\sum_{i=1}^N \left[\frac{CF_i}{(1 + YLD) \exp(i - \frac{S}{AD})} \right] - \text{€}1,000(CPN) \left(\frac{S}{AD} \right)$$

The USD Offerors:

Anheuser-Busch InBev Worldwide Inc.

One Busch Place
St. Louis, Missouri 63118
United States of America

Anheuser-Busch Companies, LLC

One Busch Place
St. Louis, Missouri 63118
United States of America

The EUR Offeror:

Anheuser-Busch InBev SA/NV

Brouwerijplein 1
3000 Leuven
Belgium

The Tender and Information Agent for the Tender Offers is:

Global Bondholder Services Corporation

By Facsimile (Eligible Institutions Only):

+1 (212) 430-3775 or +1 (212) 430-3779

By Mail or Hand:

65 Broadway—Suite 404
New York, New York 10006

Banks and Brokers Call Collect: +1 (212) 430-3774
All Others, Please Call Toll-Free: +1 (855) 654-2014

By E-mail:

contact@gbsc-usa.com

Tender Offer Website:

<https://gbsc-usa.com/registration/abi>

Any questions or requests for assistance from Relevant Holders should be directed to BofA Securities, Deutsche Bank, J.P. Morgan, Mizuho or SMBC at the addresses and telephone numbers set forth below. Requests for additional copies of this Offer to Purchase should be directed to the Tender and Information Agent. Beneficial owners may also contact their Custodian for assistance concerning the Tender Offers.

***The Lead Dealer Managers for the Tender Offers
(in respect of the Tender Offers as made to Relevant Holders only) are:***

BofA Securities	Deutsche Bank Aktiengesellschaft	Deutsche Bank Securities	J.P. Morgan SE	J.P. Morgan Securities LLC
620 S Tryon Street, 20th Floor Charlotte North Carolina 28255 United States of America	Mainzer Landstraße 11-17 60329 Frankfurt am Main Germany Tel: +44 20 7545 8011	1 Columbus Circle New York, NY 10019 United States of America Attn: Liability Management Group Toll free: (866) 627- 0391 Collect: (212) 250- 2955	Taunustor 1 (TaunusTurm) 60310 Frankfurt am Main Germany Attn: Liability Management Collect: +44 20 7134 2468 Email: Liability_Managem ent_EMEA@jpmor gan.com	383 Madison Avenue New York, NY 10179 United States of America Attn: Liability Management Group Collect: (212) 834- 4045 Toll-Free: (866) 834-4666
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